vallourec

Full Year and Q4 2025 Results

February 27th, 2026

Legal Disclaimer

Forward-Looking Statements

This presentation includes forward-looking statements. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms as “believe”, “expect”, “anticipate”, “may”, “assume”, “plan”, “intend”, “will”, “should”, “estimate”, “risk” and or, in each case, their negative, or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts and include statements regarding the Company’s intentions, beliefs or current expectations concerning, among other things, Vallourec’s results of operations, financial condition, liquidity, prospects, growth, strategies and the industries in which they operate. Readers are cautioned that forward-looking statements are not guarantees of future performance and that Vallourec’s or any of its affiliates’ actual results of operations, financial condition and liquidity, and the development of the industries in which they operate may differ materially from those made in or suggested by the forward-looking statements contained in this presentation. In addition, even if Vallourec’s or any of its affiliates’ results of operations, financial condition and liquidity, and the development of the industries in which they operate are consistent with the forward-looking statements contained in this presentation, those results or developments may not be indicative of results or developments in subsequent periods. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. These risks include those developed or identified in the public documents filed by Vallourec with the French Financial Markets Authority (Autorité des marches financiers, or “AMF”), including those listed in the “Risk Factors” section of the Registration Document filed with the AMF on March 27, 2025, under filing number n° D. 25-0192.

Accordingly, readers of this document are cautioned against relying on these forward-looking statements. These forward-looking statements are made as of the date of this document. Vallourec disclaims any intention or obligation to complete, update or revise these forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable laws and regulations. This presentation does not constitute any offer to purchase or exchange, nor any solicitation of an offer to sell or exchange securities of Vallourec. For further information, please refer to the website www.vallourec.com

Other Information

Future dividends and share buyback authorizations will be assessed on a yearly basis by the Board of Directors taking into account any relevant factor in the future, and will be subject to Shareholders’ approval. The Board of Directors will have discretion to employ share buybacks throughout the year, up to the limits authorized by the relevant resolution approved by the Annual General Meeting.

Quarterly statements are unaudited and not subject to any review. Half-year financial statements were subject to limited review by statutory auditors.

Unless otherwise specified, indicated variations are expressed in comparison with the same period of the previous year.

Agenda

1. Executive Summary

Philippe Guillemot
Chairman of the Board &
Chief Executive Officer

Key Achievements in 2025

Value-Enhancing Initiatives Delivered Across the Organization

Driving Operational Excellence

- Executed cost reduction program in Brazil ahead of schedule
- Narrowed profitability gap with key public peer

Delivering Value over Volume

- New Long-Term Agreement (LTA) with Petrobras
- Major tender wins across the Middle East
- Share and margin growth in the US

Streamlining Capital Sources & Uses

- Executed sale of Serimax welding operations for €79 million value
- Redeemed $82 million of outstanding 2032 Senior Notes

Positioning for Growth

- Acquired and integrated Thermotite do Brasil, adding to line pipe coating capabilities
- Broke ground on $48m threading line investment in the US
- Progressed Mine Phase 2 extension

Creating a Crisis-Proof Balance Sheet

- More than €400 million of total cash generation for the third straight year
- Earned Investment Grade ratings across all three ratings agencies

Rewarding Our Shareholders

- Paid Vallourec's first dividend in a decade (€1.50 per share)
- Executed €19m of share buybacks and created the conditions for the 2026 buyback

Executive Summary: Q4 and FY 2025

Results and Outlook

- **EBITDA in line with guidance:**
  - Q4 2025: €214m
  - FY 2025: €819m
- **Excellent total cash generation:**
  - Q4 2025: €177m
  - FY 2025: €405m
- **Q1 2026 EBITDA to range between €165m and €195m**
  - Tubes volumes expected to decrease sequentially with EBITDA per tonne broadly in-line with Q4 2025
  - Mine & Forest: production sold to be around 1.4 million tonnes

Commercial and Operational

- **United States**
  - Assets highly utilized as recent booking activity remained strong
  - Market pricing softening slightly, but imports trending lower
  - Increasing geothermal activity
- **International Markets**
  - Customer activity remains slow with selective delays in activity
  - Signs of activity acceleration in key Middle East markets driven by unconventional activity

Shareholder Returns

- **€200m buyback underway**
  - €146m remaining under current program
  - 3m shares purchased year-to-date
- **~€450m expected interim dividend announced[(1)]**
  - Combines €307m of expected warrant proceeds with ~90% of 2025 total cash generation not allocated to share buybacks
  - Based on current share price, this represents an expected interim dividend of approximately €1.75 per share[(1)], versus €1.50 per share in 2025

[(1)] Expected interim dividend payment is contingent upon full warrant exercise and subject to Board of Directors approval in July. Estimated per share amount is based on assumptions detailed in the Appendix.

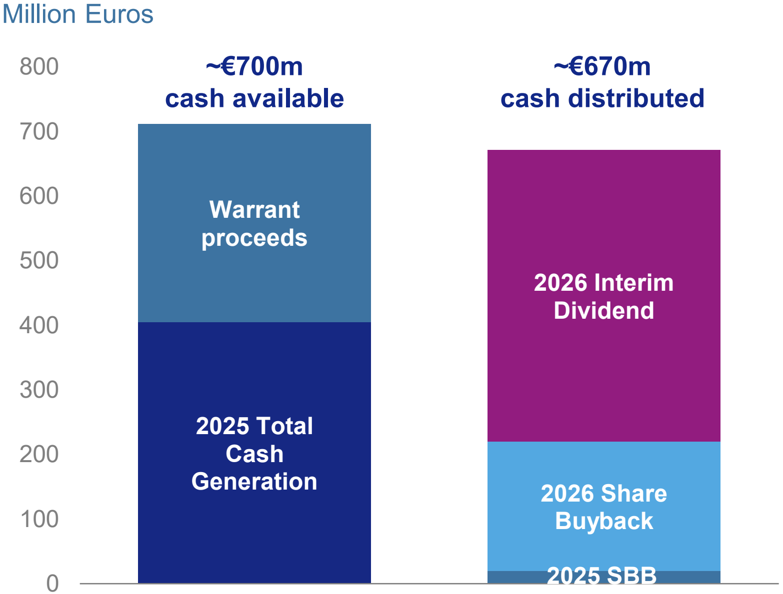
2026 Shareholder Returns

Delivering on our commitment to be one of the most shareholder-friendly companies in our peer group

Applying Our Capital Allocation Framework

- **Significant shareholder distributions**
  - Around €650m expected to be distributed to shareholders from January through August 2026
  - Distributing approximately 90% of 2025 total cash generation and 100% of €307m warrant proceeds
  - Represents a potential increase of ~€280m versus 2025 shareholder returns
- **Balanced distribution framework**
  - Maintaining defensive balance sheet: expected to stay within leverage target range of +/- 0.5x Net Debt / EBITDA with liquidity > €1bn
  - Remaining a high-yielding investment for income investors with an estimated €1.75 per share (i.e. €450m) interim dividend[1]
  - Efficiently executing impactful share repurchases to limit dilution from warrant exercise

Balanced Shareholder Return Structure

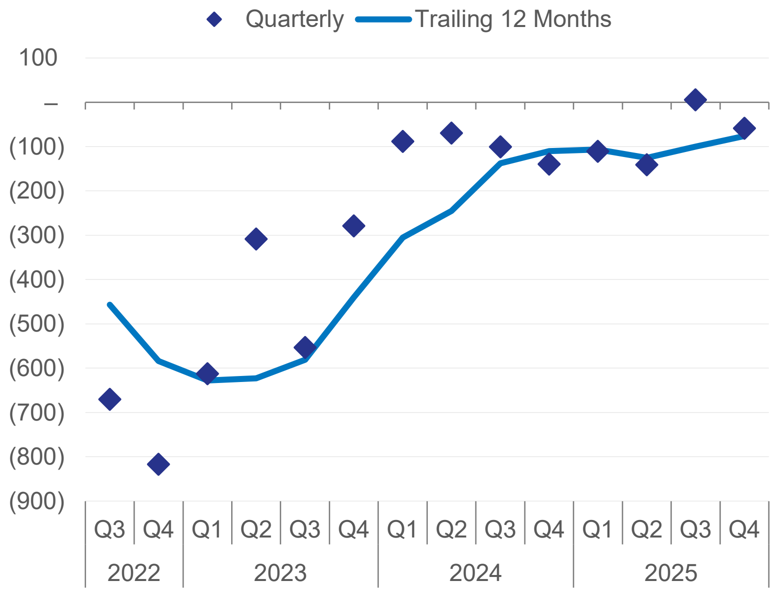


[1] *Expected interim dividend payment is contingent upon full warrant exercise and subject to Board of Directors approval in July. Estimated per share amount is based on assumptions detailed in the Appendix.*

Margin and Return Gap

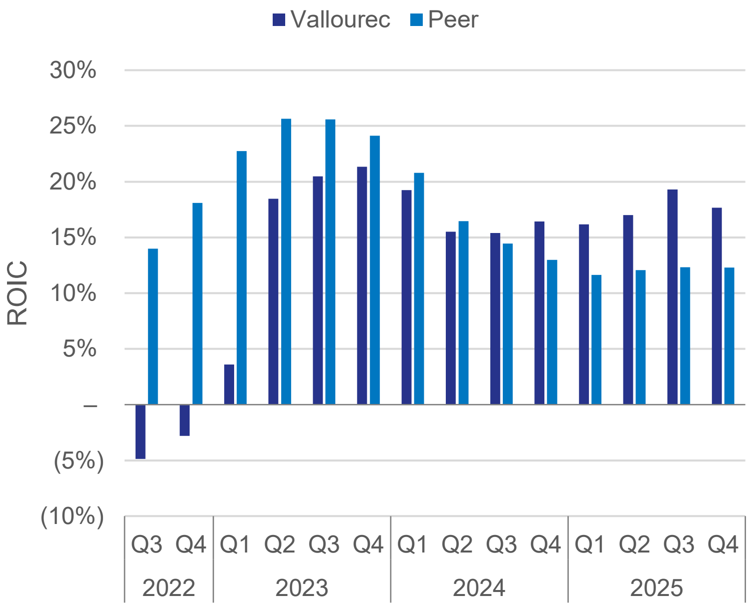
Narrow Margin Gap in Fourth Quarter

Tubes EBITDA per Tonne (Peer vs. Vallourec, $)



Strong ROIC From Asset Streamlining

Trailing 12 Month Return on Invested Capital[1]



[1] Includes approximately €7 million in cash held in Serimax in Q2 2025 that was accounted for in assets & liabilities held for sale
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

2. Strategic Updates

Philippe Guillemot
Chairman of the Board &
Chief Executive Officer

Strategic Priorities for 2026

+ **Driving Operational Excellence**
+ **Optimizing the Asset Base**
+ **Positioning for Profitable Growth**

vallourec

Enhancing Our Value Chain

Ongoing Execution of High-Return Projects

2022 2023 2024 2025 2026

Mine & Forest
Mine Phase 1 Extension
Mine Phase 2 Extension

Steelmaking
Brazil Steelmaking Reconfiguration

Rolling
Brazil Capability Enhancement
German Mill Closures
Brazil Plug Mill Closure
China Premiumization

Heat Treatment

Threading
Saudi Arabia Premium Threading Line
US High-Torque Threading Line
US Large Diameter Threading Line

Coating
US Cleanwell® Line
Thermotite Acquisition
Line Pipe Coating Line
Brazil Cleanwell® Line

Legend: Mine, North America, South America, Eastern Hemisphere

Geothermal Spotlight

Accelerating demand for geothermal products

Rising demand for low-carbon, baseload and dispatchable power

Growing investments in geothermal industry, including by AI hyperscalers

Clear commercial momentum in Vallourec New Energies

>5x
Increase in next-gen geothermal financing over the past four years

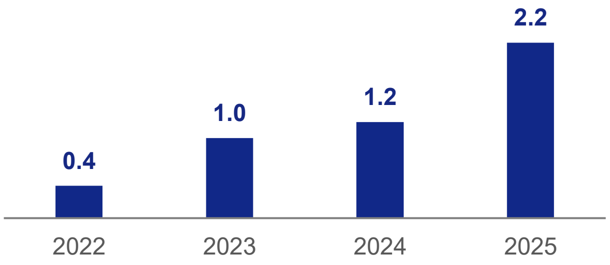
>3x
Increase in Vallourec geothermal bookings (2025 vs. prior 2y avg.)

>5x
Improvement in drilling speeds since 2023[1]

Vallourec's advantage

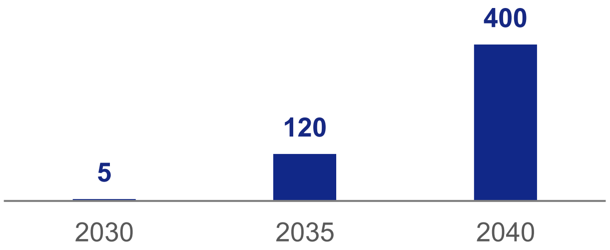
- ✓ Domestic manufacturing capabilities in the US & Indonesia
- ✓ R&D expertise and solutions for increasingly demanding geothermal environments
- ✓ Complementary service offering

Next-gen geothermal financing ($B)



Source: IEA

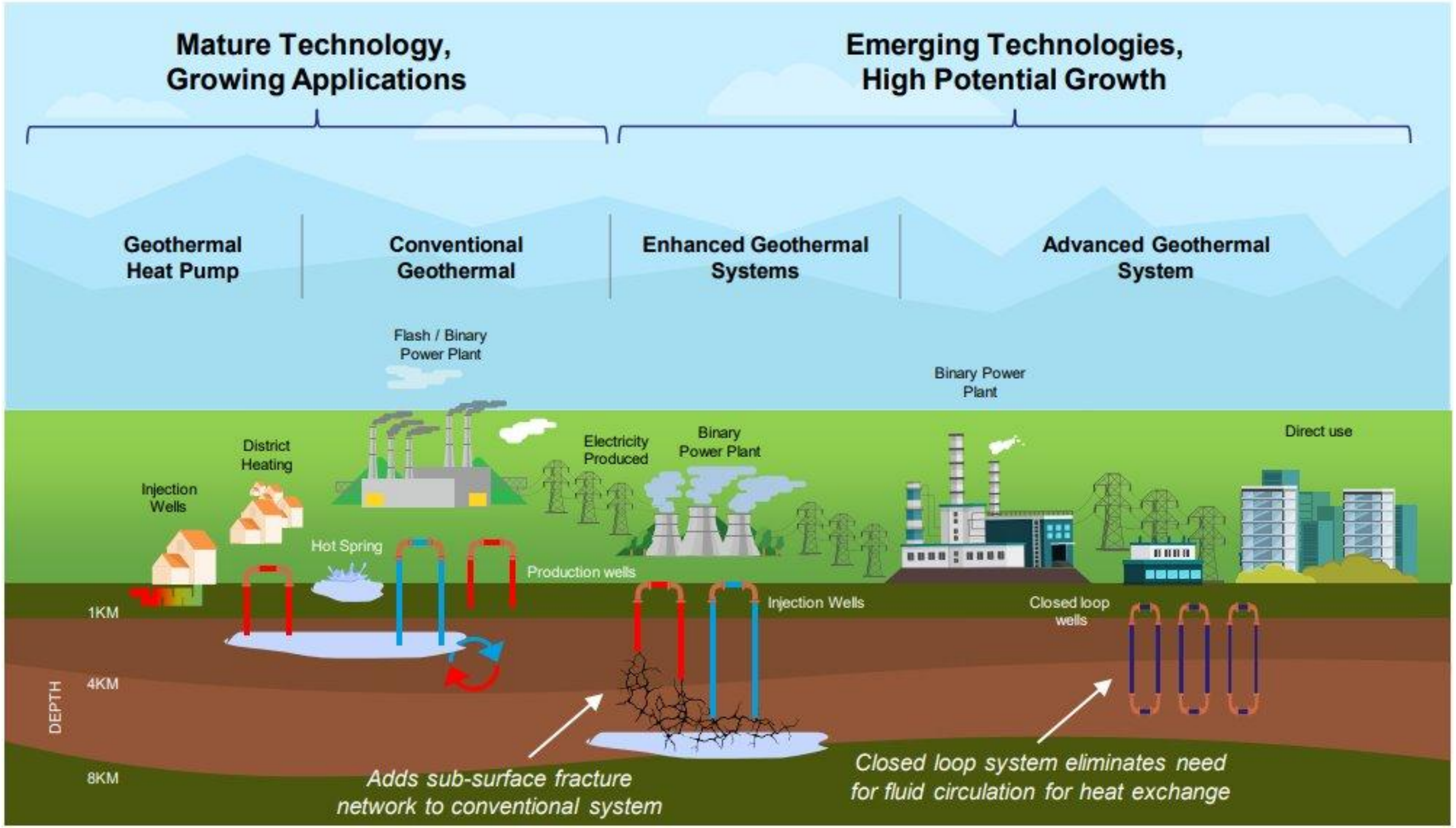
Cost-effective market potential (GW)



Source: IEA. Figures are rounded

[1] Source: Fervo Energy: Project Blanford vertical appraisal well in 2026 versus Project Red vertical appraisal well in 2023, normalized for depth.

Geothermal Development Concepts



Sizing the Geothermal Opportunity

Capitalizing on Vallourec's industry-leading technology

	Conventional	Enhanced	Advanced
Typical MW / well	10 – 20	5 – 10	3 – 5
OCTG / well (t)		500 – 700	
Product demands	Heat resistance	Heat resistance Pressure resistance	Heat resistance Thermal insulation
Key Vallourec solution required	Large diameter, high collapse tubes	Premium, high-torque connections	Vacuum-insulated tubing
Revenue potential per MW	▲	▲	▲

[1] Triangle size directionally proportional to revenue opportunity, not to scale

2. Market Environment

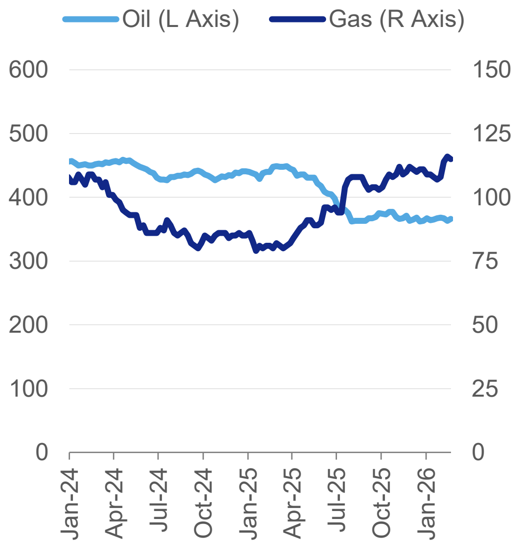
Philippe Guillemot
Chairman of the Board &
Chief Executive Officer

US OCTG Market Snapshot

Resilient Demand with Slightly Moderating Pricing

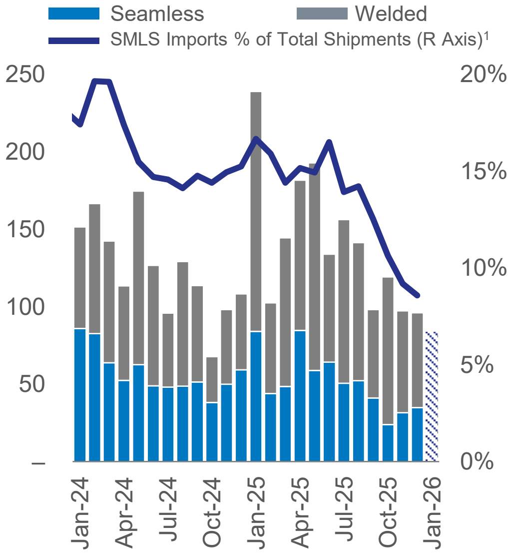
Gas Activity Rising; Oil Stable

US Horizontal Rig Count



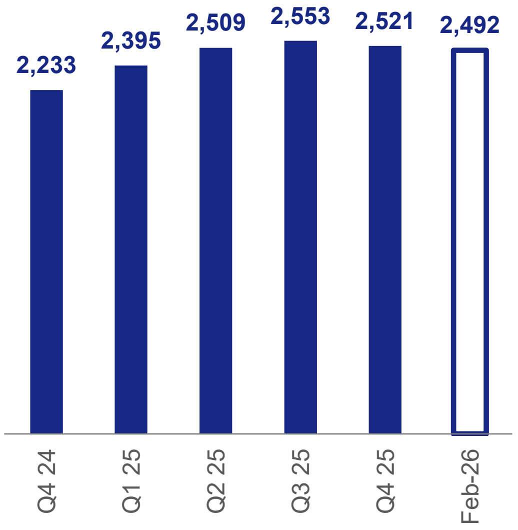
Imports Continue to Fall

Monthly OCTG Imports (Thousand Tonnes)



Prices Moderating Slightly

Seamless Market Prices ($/tonne)



[1] Rolling 3-month figures

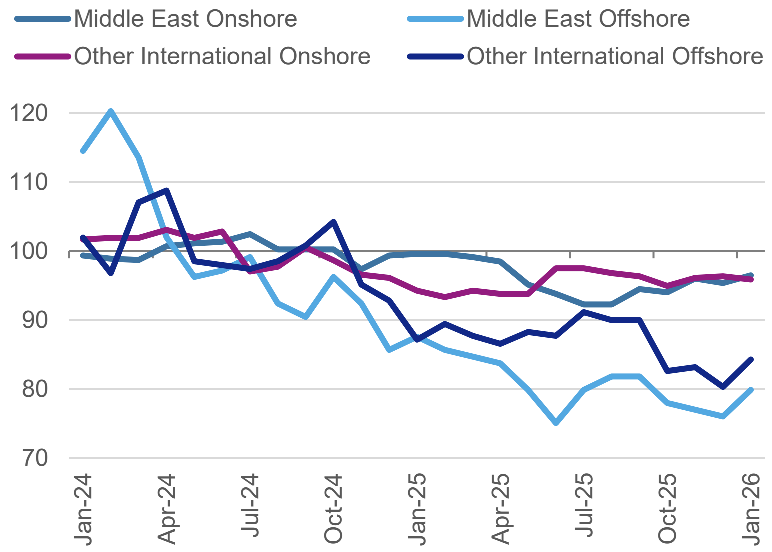
Sources: Baker Hughes, Preston Pipe, US Steel Import Monitor, PipeLogix,

International OCTG Market Snapshot

Activity still slower than 2024, but showing signs of a potential recovery

Drilling Activity Stable in Q4; Up in January

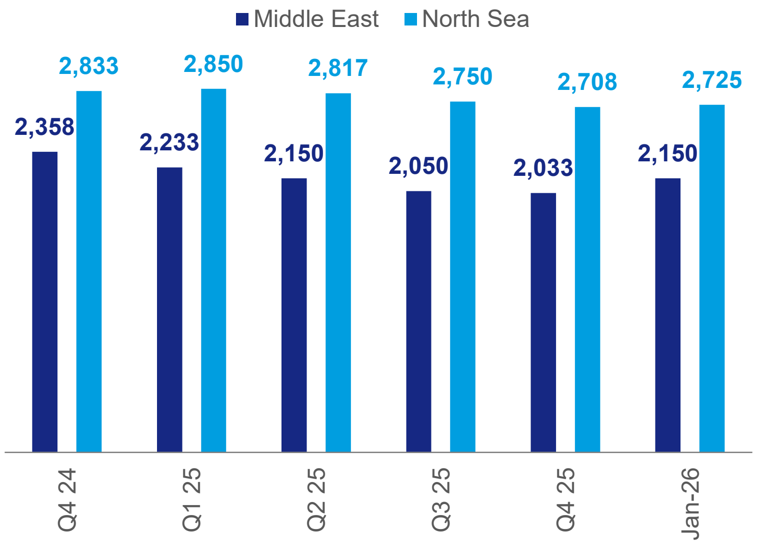
Indexed Rig Count (2024 Average = 100)



Source: Baker Hughes, Rystad

Middle East Pricing Recovering

Seamless Market Price ($/tonne)

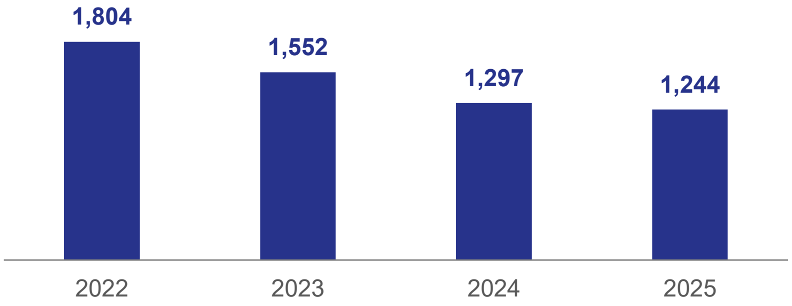


3. Q4 2025 Results Review

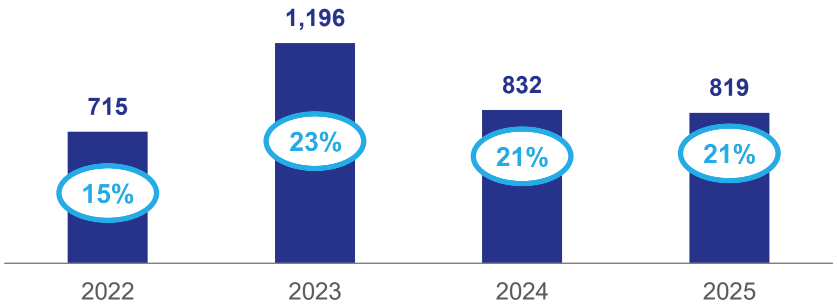
Nathalie Delbreuve
Chief Financial Officer

Key Group Figures – FY 2025

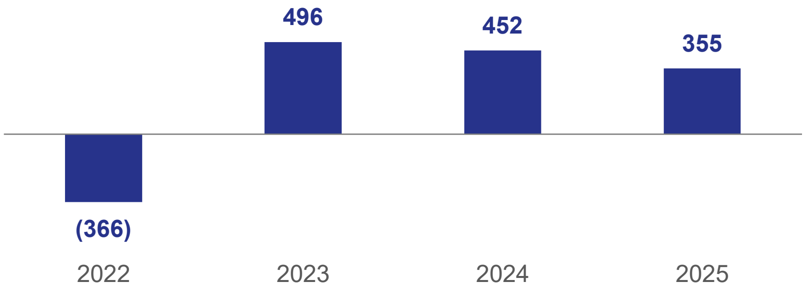
Tubes Volumes (Thousand tonnes)



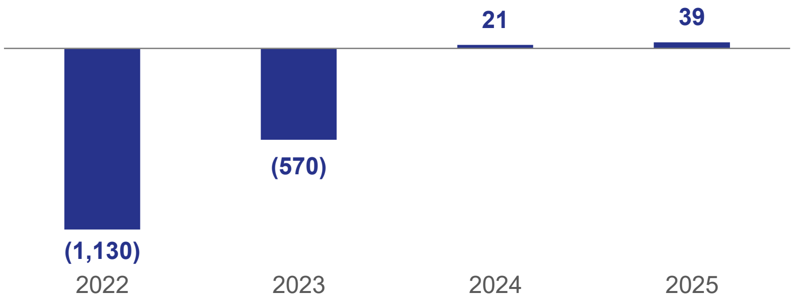
EBITDA (€m)



Net Income, Group Share (€m)



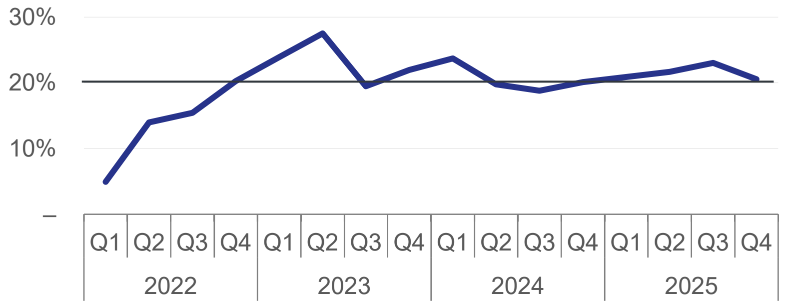
Net Cash (Debt) (€m)



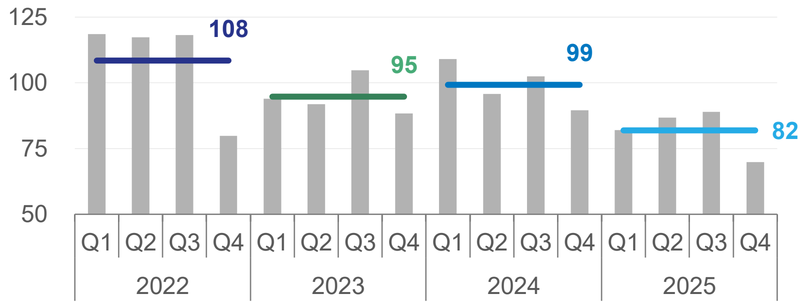
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Execution Track Record

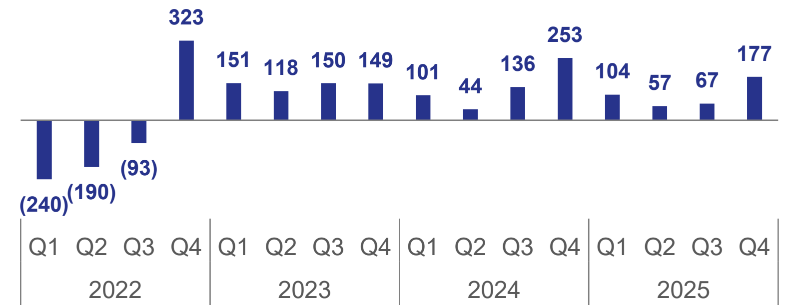
Group EBITDA Margin (%)



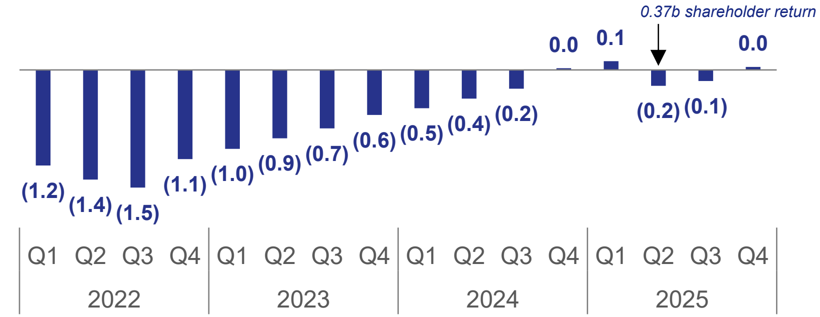
Net Working Capital Days



Total Cash Generation (€m)



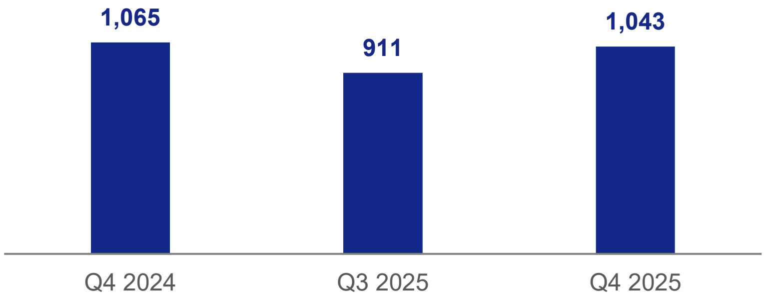
Net Cash (Debt) (€b)



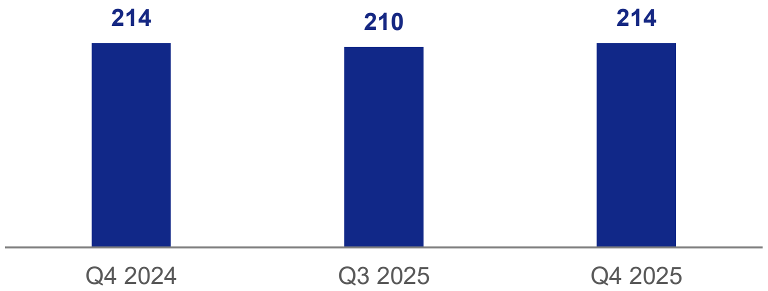
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Key Group Figures – Q4 2025

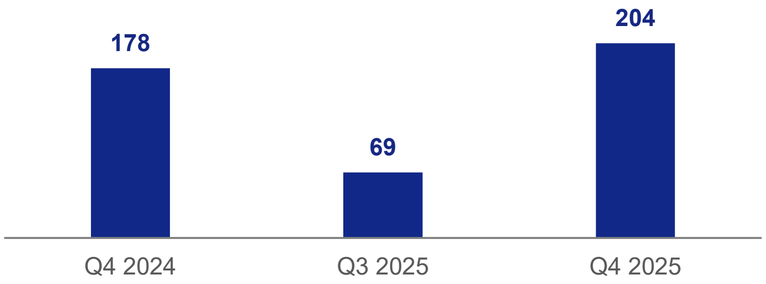
Revenues (€m)



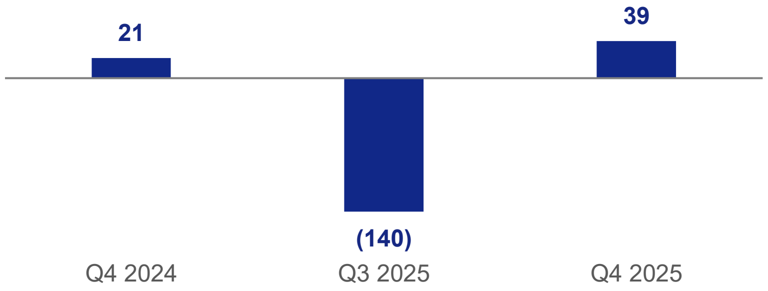
EBITDA (€m)



Adjusted Free Cash Flow (€m)



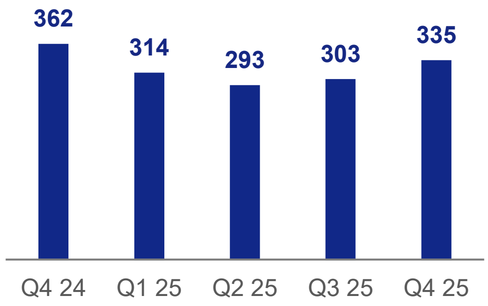
Net Cash (Debt) (€m)



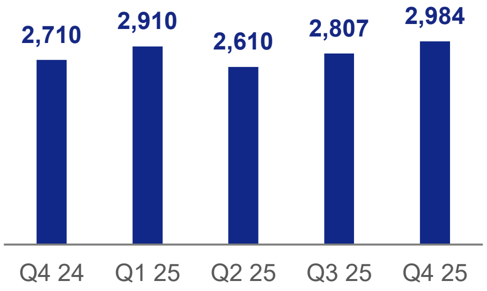
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Tubes Production and Revenue Details

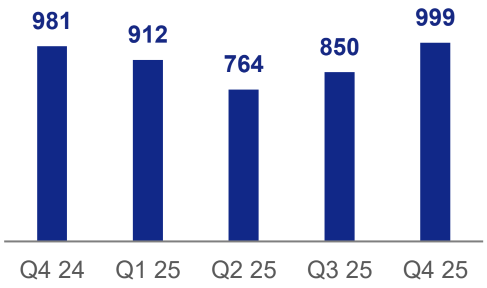
Volumes Sold (kt)



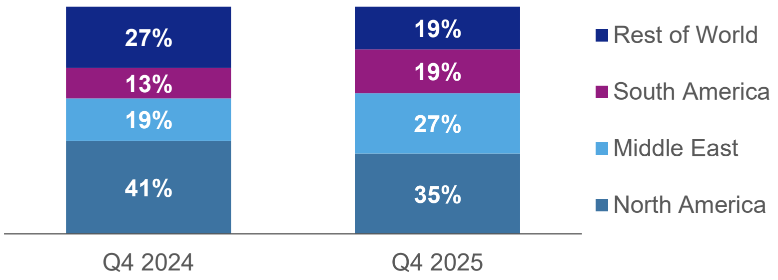
Average Selling Price (€/t)



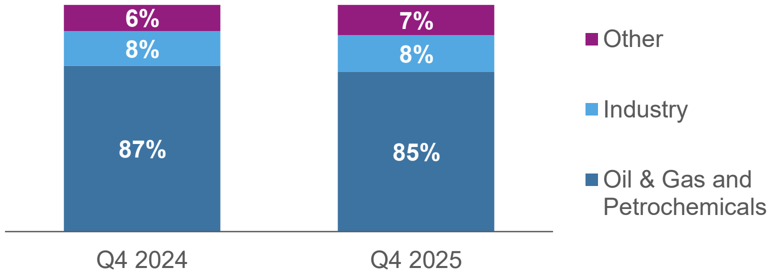
Revenues (€m)



Revenue Mix by Geography



Revenue Mix by Market

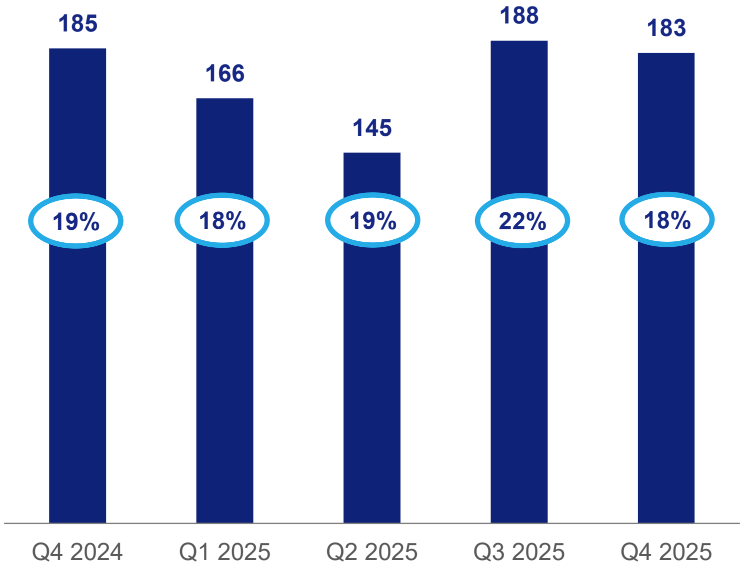


Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Tubes Profitability

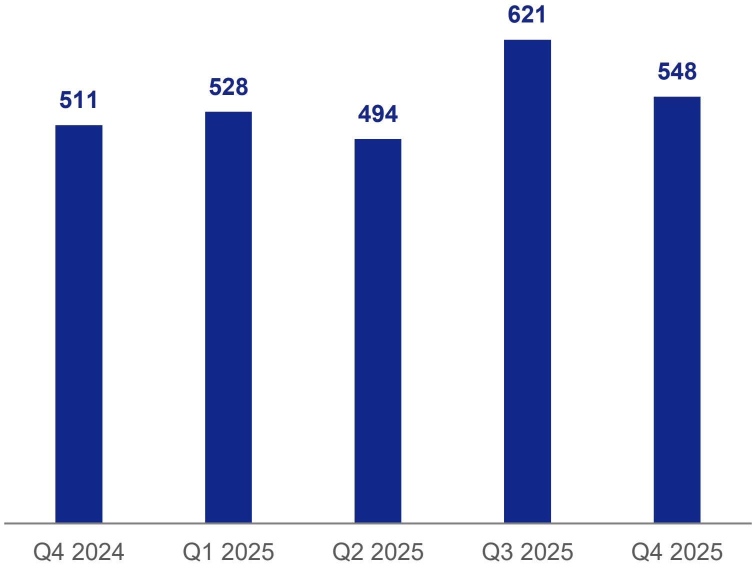
Tubes EBITDA and EBITDA Margin

€ Million and % of Revenues



Tubes EBITDA per Tonne

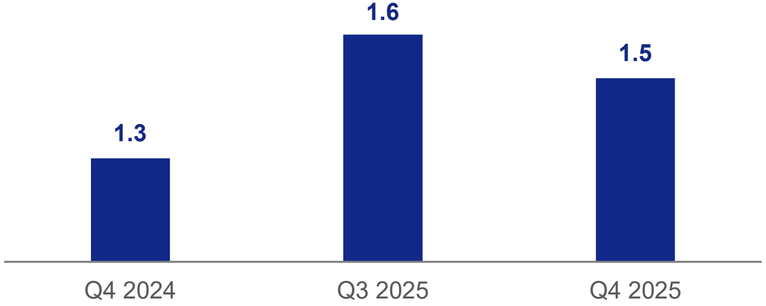
€ / Tonne



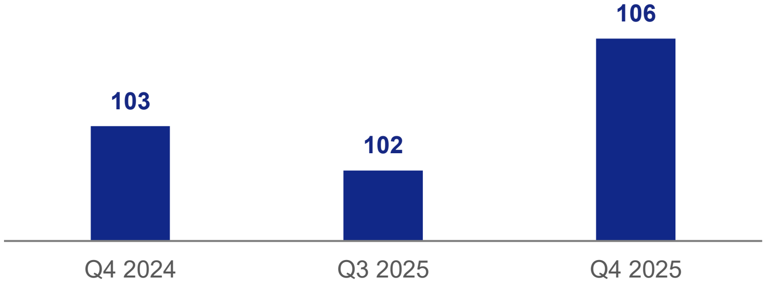
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Mine & Forest Performance

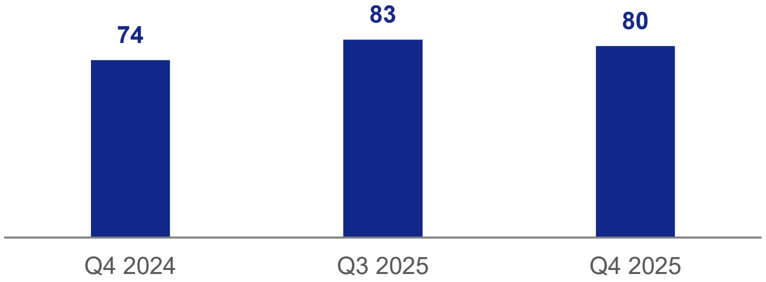
Production Sold (million tonnes)



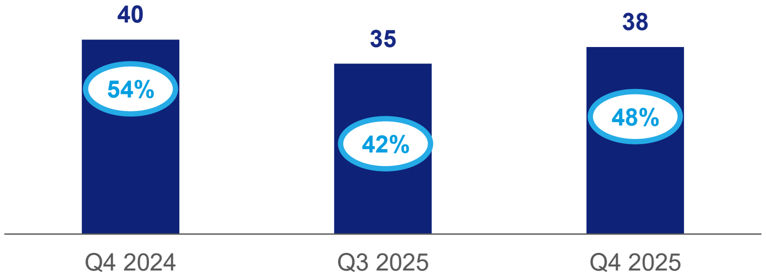
Average Iron Ore Market Price ($/tonne)



Mine & Forest Revenues (€m)



EBITDA (€m)

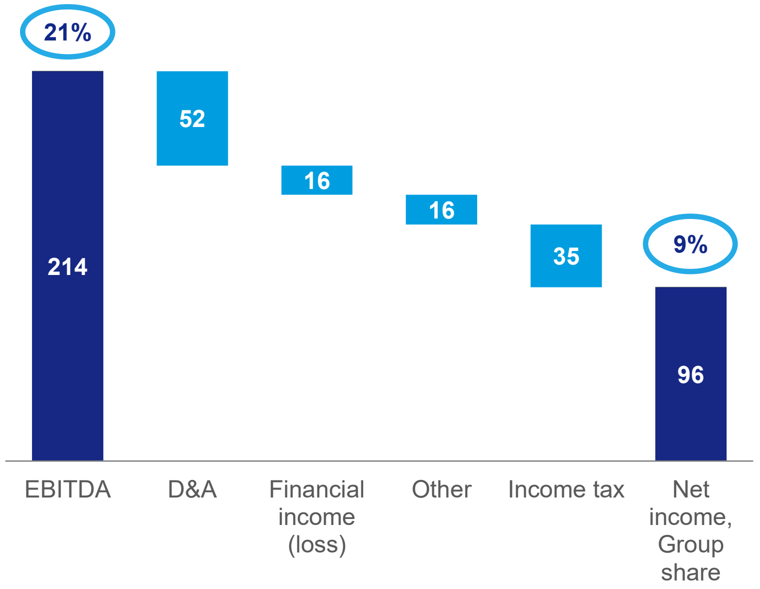


Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Group Net Income

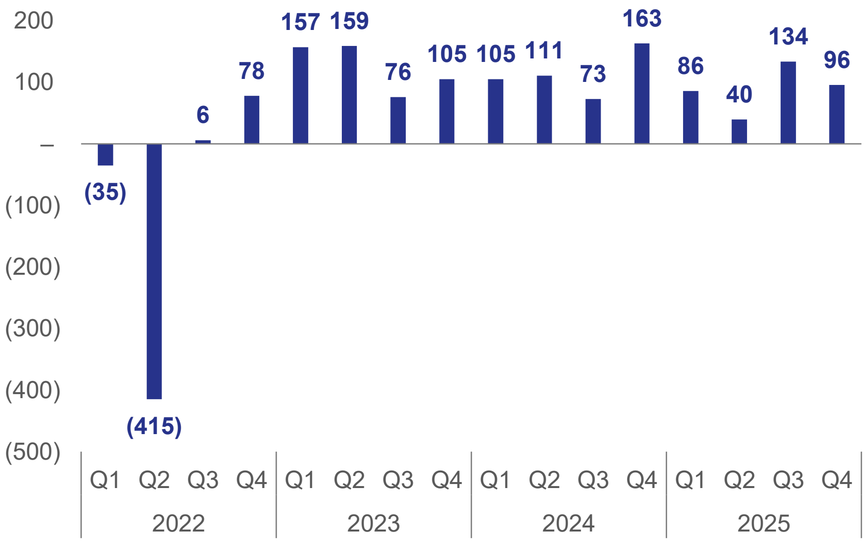
Q4 2025 Net Income Drivers

€ Million and % of Revenues



Net Income Evolution

Net Income, Group Share (€ Million)

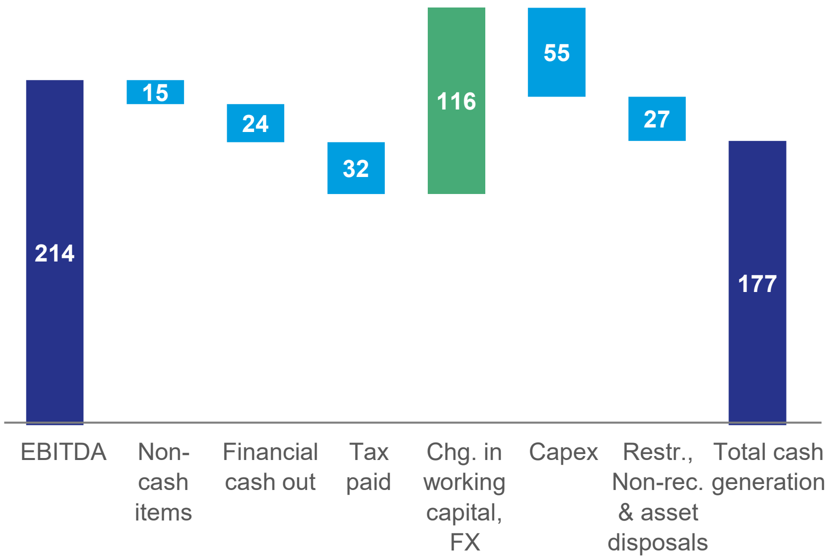


Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Cash Flow Analysis

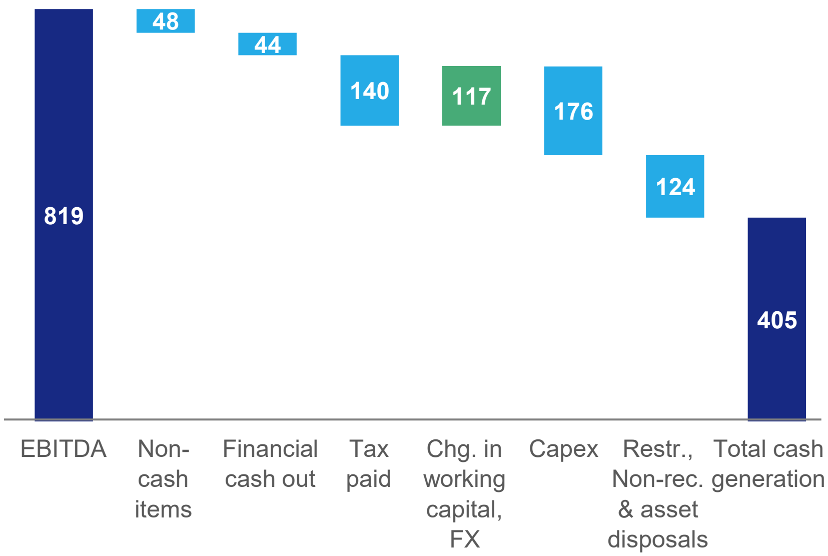
Q4 2025 Cash Flow Bridge

€ Million



FY 2025 Cash Flow Bridge

€ Million

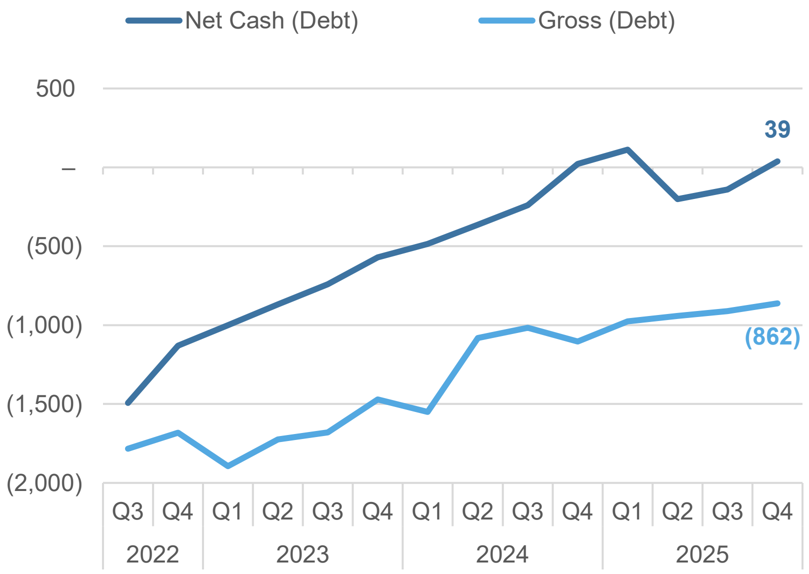


Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Debt and Liquidity

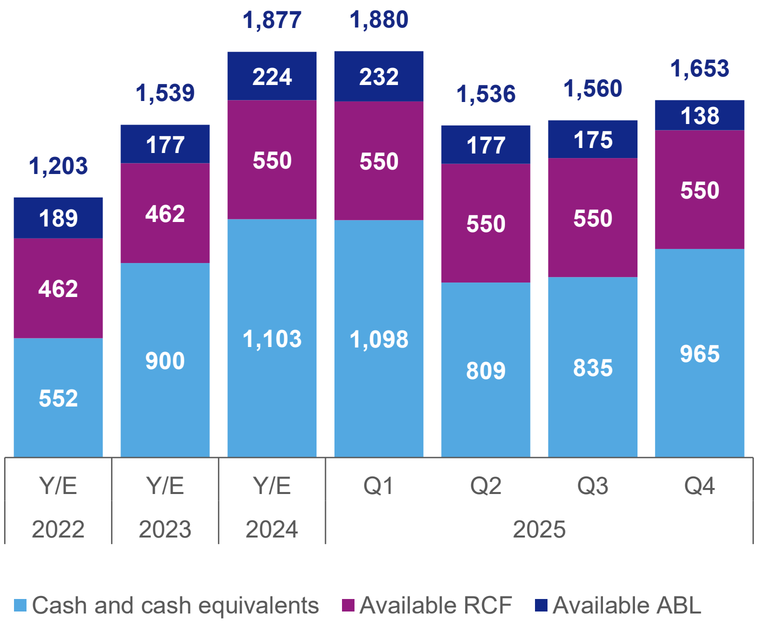
Debt Evolution

Net Cash (Debt) (€ Million)[1]



Liquidity Evolution

€ Million



[1] Includes approximately €7 million in cash held in Serimax in Q2 2025 that was accounted for in assets & liabilities held for sale
Please see "Definitions of Non-GAAP Financial Data" in the Appendix

4. Outlook & Key Takeaways

Philippe Guillemot
Chairman of the Board &
Chief Executive Officer

2026 Operational Outlook

	First Quarter 2026
Tubes	Volumes to decrease sequentially EBITDA per tonne to remain broadly similar to Q4 2025
Mine & Forest	Production sold to be around 1.4mt
Group	EBITDA to range between €165m and €195m

2026 Perspectives

- **North America Tubes** volumes to remain strong due to market share gains during 2025. Slight decrease in US market pricing near-term with improving industry supply-demand dynamics setting up for potential H2 2026 pricing upside.
- **International tubes** volumes softer in H1 due to slower H2 2025 bookings. Middle East activity recovery setting the stage for higher H2 2026 volumes. Broadly stable market pricing vs H2 2025, discrete customer contracts driving selective price upside.
- **Iron ore** production sold slightly lower versus 2025 at approximately 5.5 million tonnes, due to improved production process focusing on value over volume.

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Key Takeaways

1 We are driving further improvements in return on capital through a relentless push towards operational excellence and asset streamlining.

2 We are positioning for future growth through targeted R&D and capital investments to solve the energy challenges of today and tomorrow.

3 We are delivering on our commitments to shareholders, targeting a substantial ~€650m in shareholder returns in the first 8 months of 2026, whilst maintaining our crisis-proof balance sheet.

5. Appendices

Key Performance Indicators

		Quarterly Figures					Year-to-Date Figures		
		Q4 2025	Q3 2025	Q4 2024	QoQ chg.	YoY chg.	FY 2025	FY 2024	YoY chg.
Tubes	Volume sold	335	303	362	11%	(8%)	1,244	1,297	(4%)
	Revenues (€m)	999	850	981	18%	2%	3,526	3,786	(7%)
	Average Selling Price (€)	2,984	2,807	2,710	6%	10%	2,834	2,919	(3%)
	EBITDA (€m)	183	188	185	(3%)	(1%)	682	777	(12%)
	EBITDA per Tonne (€)	548	621	511	(12%)	7%	548	599	(9%)
	Capex (€m)	41	25	32	67%	30%	118	125	(6%)
Mine & Forest	Volume sold	1.5	1.6	1.3	(6%)	13%	6.2	5.4	15%
	Revenues (€m)	80	83	74	(3%)	8%	340	290	17%
	EBITDA (€m)	38	35	40	10%	(4%)	171	108	59%
	Capex (€m)	14	14	12	0%	12%	55	37	49%
H&O	Revenues (€m)	29	32	49	(12%)	(42%)	172	193	(11%)
	EBITDA (€m)	(7)	(16)	(11)	54%	31%	(38)	(51)	25%
Int.	Revenues (€m)	(65)	(54)	(40)	(19%)	(61%)	(229)	(235)	3%
	EBITDA (€m)	(0)	3	(0)	–	–	4	(2)	–
Total	Revenues (€m)	1,043	911	1,065	14%	(2%)	3,809	4,034	(6%)
	EBITDA (€m)	214	210	214	2%	0%	819	832	(2%)
	Capex (€m)	55	39	46	43%	22%	176	167	6%

Volume sold in thousand tonnes for Tubes and million tonnes for Mine & Forest. H&O = Holding & Other; Int = Intersegment Transactions. Values for percentage changes not shown where not meaningful.
Please see “Definitions of Non-GAAP Financial Data” in the Appendix

Tubes Revenue Breakdown

Revenue by Region

in € million	Quarterly Figures					Year-to-Date Figures		
	Q4 2025	Q3 2025	Q4 2024	QoQ % chg.	YoY % chg.	FY 2025	FY 2024	YoY % chg.
North America	353	336	403	5%	(12%)	1,432	1,567	(9%)
Middle East	266	183	183	45%	45%	779	734	6%
South America	193	131	132	47%	47%	560	590	(5%)
Asia	79	102	128	(23%)	(38%)	382	412	(7%)
Europe	32	51	44	(38%)	(28%)	148	228	(35%)
Rest of World	76	46	92	65%	(17%)	224	256	(12%)
Total Tubes	**999**	**850**	**981**	**18%**	**2%**	**3,526**	**3,786**	**(7%)**

Revenue by Market

in € million	Quarterly Figures						Year-to-Date Figures			
	Q4 2025	Q3 2025	Q4 2024	QoQ % chg.	YoY % chg.	YoY % chg. at Const. FX	FY 2025	FY 2024	YoY % chg.	YoY % chg. at Const. FX
Oil & Gas and Petrochemicals	852	693	849	23%	0%	7%	2,954	3,187	(7%)	(3%)
Industry	80	89	76	(10%)	5%	6%	320	380	(16%)	(9%)
Other	67	69	56	(3%)	19%	25%	252	219	15%	20%
Total Tubes	**999**	**850**	**981**	**18%**	**2%**	**8%**	**3,526**	**3,786**	**(7%)**	**(3%)**

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Income Statement

	Quarterly Figures					Year-to-Date Figures		
€ million, unless noted	**Q4 2025**	**Q3 2025**	**Q4 2024**	**QoQ chg.**	**YoY chg.**	**FY 2025**	**FY 2024**	**YoY chg.**
Revenues	**1,043**	**911**	**1,065**	**132**	**(22)**	**3,809**	**4,034**	**(225)**
Cost of sales	(760)	(644)	(769)	(117)	9	(2,679)	(2,845)	166
Industrial margin	**283**	**268**	**296**	**15**	**(13)**	**1,129**	**1,189**	**(60)**
(as a % of revenue)	*27.1%*	*29.4%*	*27.8%*	*(2.3) pp*	*(0.7) pp*	*29.7%*	*29.5%*	*0.2 pp*
Selling, general and administrative expenses	(76)	(82)	(88)	6	12	(332)	(351)	19
(as a % of revenue)	*(7.3%)*	*(9.0%)*	*(8.3%)*	*1.7 pp*	*1.0 pp*	*(8.7%)*	*(8.7%)*	*(0.0) pp*
Other	7	25	7	(17)	1	21	(6)	27
EBITDA	**214**	**210**	**214**	**4**	**0**	**819**	**832**	**(13)**
(as a % of revenue)	*20.5%*	*23.1%*	*20.1%*	*(2.5) pp*	*0.4 pp*	*21.5%*	*20.6%*	*0.9 pp*
Depreciation of industrial assets	(42)	(38)	(48)	(4)	6	(159)	(183)	24
Amortization and other depreciation	(10)	(8)	(19)	(2)	9	(38)	(44)	6
Impairment of assets	38	0	(22)	38	60	36	(22)	58
Asset disposals, restructuring costs and non-recurring items	(50)	28	105	(77)	(154)	(66)	43	(109)
Operating income (loss)	**150**	**192**	**229**	**(41)**	**(79)**	**593**	**626**	**(34)**
Financial income (loss)	(16)	(19)	(29)	3	13	(50)	(11)	(39)
Pre-tax income (loss)	**134**	**173**	**200**	**(39)**	**(66)**	**543**	**615**	**(73)**
Income tax	(35)	(34)	(29)	(1)	(5)	(164)	(143)	(21)
Share in net income (loss) of equity affiliates	(0)	(0)	(0)	(0)	0	(1)	0	(1)
Net income	**100**	**139**	**171**	**(40)**	**(71)**	**377**	**473**	**(95)**
Attributable to non-controlling interests	4	6	8	(2)	(4)	23	21	2
Net income, Group share	**96**	**134**	**163**	**(38)**	**(68)**	**355**	**452**	**(97)**
Basic earnings per share (€)	0.41	0.57	0.71	(0.16)	(0.30)	1.52	1.96	(0.45)
Diluted earnings per share (€)	**0.38**	**0.53**	**0.67**	**(0.15)**	**(0.29)**	**1.42**	**1.86**	**(0.44)**
Basic shares outstanding (millions)	235	234	231	0	4	234	230	4
Diluted shares outstanding (millions)	**251**	**250**	**245**	**0**	**6**	**250**	**243**	**6**

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Balance Sheet

Assets	31-Dec-25	31-Dec-24	Liabilities	31-Dec-25	31-Dec-24
			Equity - Group share	2,306	2,512
Net intangible assets	34	33	Non-controlling interests	88	89
Goodwill	34	34	**Total equity**	**2,394**	**2,601**
Net property, plant and equipment	1,765	1,842	Bank loans and other borrowings	809	962
Biological assets	72	61	Lease debt	41	41
Equity affiliates	14	17	Employee benefit commitments	95	75
Other non-current assets	121	150	Deferred taxes	93	84
Deferred taxes	145	180	Provisions and other long-term liabilities	280	266
Total non-current assets	**2,184**	**2,317**	**Total non-current liabilities**	**1,319**	**1,428**
Inventories	946	1,170	Provisions	53	83
Trade and other receivables	532	671	Overdraft & other short-term borrowings	53	141
Derivatives - assets	51	36	Lease debt	20	26
Other current assets	204	234	Trade payables	679	795
Cash and cash equivalents	965	1,103	Derivatives - liabilities	83	132
			Other current liabilities	281	325
Total current assets	**2,698**	**3,213**	**Total current liabilities**	**1,169**	**1,502**
Assets held for sale and discontinued operations	(0)	1	Liabilities held for sale and discontinued operations	(0)	–
Total assets	**4,882**	**5,531**	**Total equity and liabilities**	**4,882**	**5,531**

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Cash Flow Summary

	Quarterly Figures					Year-to-Date Figures		
In € million	Q4 2025	Q3 2025	Q4 2024	QoQ chg.	YoY chg.	FY 2025	FY 2024	YoY chg.
EBITDA	**214**	**210**	**214**	**4**	**0**	**819**	**832**	**(13)**
Non-cash items in EBITDA	(15)	(7)	(5)	(8)	(10)	(48)	(9)	(38)
Financial cash out	(24)	3	(36)	(26)	13	(44)	(113)	69
Tax payments	(32)	(36)	(24)	4	(8)	(140)	(113)	(27)
Adjusted operating cash flow	**144**	**170**	**149**	**(26)**	**(6)**	**587**	**597**	**(10)**
Change in working capital	108	(43)	3	151	105	187	112	74
Gross capital expenditure	(55)	(39)	(46)	(17)	(10)	(176)	(167)	(9)
Foreign exchange differences	7	(20)	71	27	(63)	(69)	79	(148)
Adjusted free cash flow	**204**	**69**	**178**	**135**	**26**	**529**	**622**	**(93)**
Restructuring charges & non-recurring items	(27)	(29)	(90)	1	63	(145)	(301)	156
Asset disposals & other cash items	(0)	27	166	(27)	(166)	21	214	(193)
Total cash generation	**177**	**67**	**253**	**109**	**(77)**	**405**	**534**	**(130)**
Shareholder returns	–	–	–	–	–	(370)	–	(370)
Total cash generation after shareholder returns	**177**	**67**	**253**	**109**	**(77)**	**35**	**534**	**(500)**
Non-cash adjustments to net debt	3	(6)	8	9	(5)	(17)	57	(74)
(Increase) decrease in net debt	**179**	**61**	**261**	**119**	**(82)**	**18**	**592**	**(574)**

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Financial Indebtedness & Liquidity

Financial Indebtedness

In € million	31-Dec-25	31-Dec-24
7.500% 8-year USD Senior Notes due 2032	614	771
1.837% PGE due 2027	183	176
ACC ACE [a]	33	39
Other [b]	32	117
Total gross financial indebtedness	**862**	**1,103**
Less: cash and cash equivalents	965	1,103
Plus: fair value of cross currency swap [c]	63	(21)
Total net financial indebtedness	**(39)**	**(21)**

(a) Refers to ACC (Advances on Foreign Exchange Contract) and ACE (Advances on Export Shipment Documents) program in Brazil

(b) Gross debt as of December 31, 2024 included a €77 million overdraft that was repaid in early January.

(c) Vallourec entered into 4-year cross-currency swaps (CCS) to hedge the EUR/USD currency exposure related to its USD 2032 Senior Notes. The fair value of the CCS related to the EUR/USD hedging of the principal of the notes is consequently included in the net debt definition.

Liquidity

In € million	31-Dec-25	31-Dec-24
Cash and cash equivalents [a]	965	1,103
Available RCF	550	550
Available ABL [b]	138	224
Total liquidity	**1,652**	**1,877**

(a) As of December 31, 2024, cash, net of overdrafts was €1,024 million. The €77 million overdraft reflected in the year end 2024 figures was repaid in early January.

(b) This $350m committed ABL is subject to a borrowing base calculation based on eligible accounts receivable and inventories, among other items. The borrowing base at December 31st 2025 was approximately $176m. Availability is shown net of approximately $13m of letters of credit and other items

Please see "Definitions of Non-GAAP Financial Data" in the Appendix

Pro Forma Interim Dividend Calculation

Basic number of net shares outstanding as of December 31, 2025 (m)	**234**
Less: Expected number of shares repurchased (m)[a]	(11)
Plus: Expected shares related to warrant exercise, partially served with repurchased shares (m)	33
Plus: Estimated employee share plans, served with existing or newly created shares (m)	1
Assumed basic number of net shares outstanding as of July 31, 2026 (m)	**257**

Indicated interim dividend payment (€m)	450
Divided by: Assumed number of net shares outstanding as of July 31, 2026 (m)	257
Implied interim dividend per share (€)[b]	**1.75**

(a) Assumes share price of €19 for remainder of buyback program .See https://www.vallourec.com/investors/press-releases-regulated-information/
(b) Rounded to nearest €0.05

Vallourec's Capital Allocation Framework

Maintain a Crisis-Proof Balance Sheet

- Retain substantial financial and strategic flexibility with €1 billion+ in cash and available liquidity facilities
- Manage to a conservative leverage target of (0.5x) – 0.5x net debt to EBITDA
- Reduce market risk by relying primarily on long-duration, fixed-rate debt

Sustain and Expand Our Premium Market Position

- Ensure asset integrity with €100 – 125 million annual maintenance capex
- Invest €50 – 75 million per year in projects that add downstream premium Tubes production capacity and high-quality mine reserves

Establish Our Shares as a High-Yielding Investment Vehicle

- Distribute 80 – 100% of total cash generation[1] to shareholders
- Retain flexibility to execute returns through dividends and/or share repurchases
- Intend to make dividend a part of shareholder returns in all years

[1] Vallourec will retain flexibility to distribute additional cash flows, including potential warrant proceeds, on a discretionary basis

Definitions of Non-GAAP Financial Data and Concepts

Adjusted free cash flow is defined as adjusted operating cash flow +/- change in operating working capital and gross capital expenditures. It corresponds to net cash used in operating activities less restructuring and non-recurring items +/- gross capital expenditure.

Adjusted operating cash flow is defined as EBITDA adjusted for non-cash benefits and expenses, financial cash out and tax payments.

Asset disposals and other cash items includes cash inflows from asset sales as well as other investing and financing cash flows.

Change in working capital refers to the change in the operating working capital requirement.

Data at constant exchange rates: The data presented "at constant exchange rates" is calculated by eliminating the translation effect into euros for the revenue of the Group's entities whose functional currency is not the euro. The translation effect is eliminated by applying Year N-1 exchange rates to Year N revenue of the contemplated entities.

EBITDA: Earnings Before Interest, Taxes, Depreciation and Amortization is calculated by taking operating income (loss) before depreciation and amortization, and excluding certain operating revenues and expenses that are unusual in nature or occur rarely, such as:

- impairment of goodwill and non-current assets as determined within the scope of impairment tests carried out in accordance with IAS 36;
- significant restructuring expenses, particularly resulting from headcount reorganization measures, in respect of major events or decisions;
- capital gains or losses on disposals;
- income and expenses resulting from major litigation, significant roll-outs or capital transactions (e.g., costs of integrating a new activity).

Financial cash out includes interest payments on financial and lease debt, interest income and other financial costs.

Foreign exchange differences reconciles select items in the cash flow statement to their effective cash impact. This effect is related to intra-group financing, including related FX hedging.

Definitions of Non-GAAP Financial Data and Concepts

Gross capital expenditure: gross capital expenditure is defined as the sum of cash outflows for acquisitions of property, plant and equipment and intangible assets and cash outflows for acquisitions of biological assets.

(Increase) decrease in net debt (alternatively, “change in net debt”) is defined as total cash generation +/- non-cash adjustments to net debt.

Industrial margin: The industrial margin is defined as the difference between revenue and cost of sales (i.e. after allocation of industrial variable costs and industrial fixed costs), before depreciation.

Lease debt is defined as the present value of unavoidable future lease payments.

Midcycle or normalized earnings and cash flow simulations and related assumptions do NOT represent guidance, a forecast, a target or an outlook of Vallourec for any particular financial year, but aim to represent an abstract average across cycles and across different circumstances to illustrate, in a volatile and unpredictable environment, the theoretical functioning of the New Vallourec. Conceptually these should be understood as approximate levels to be observed on average, over a long period of time and through various economic and commodity price environments.

Net debt: Consolidated net debt (or “net financial debt”) is defined as bank loans and other borrowings plus overdrafts and other short-term borrowings minus cash and cash equivalents plus the fair value of the cross-currency swaps related to the EUR/USD hedging of the principal of the $820 million 7.5% senior notes. Net debt excludes lease debt.

Net working capital requirement is defined as working capital requirement net of provisions for inventories and trade receivables; net working capital requirement days are computed on an annualized quarterly sales basis.

Definitions of Non-GAAP Financial Data and Concepts

Non-cash adjustments to net debt includes non-cash foreign exchange impacts on debt balances, IFRS-defined fair value adjustments on debt balances, and other non-cash items.

Non-cash items in EBITDA includes provisions and other non-cash items in EBITDA.

Operating leverage defined as the sum of industrial fixed cost/tonne and SG&A/tonne divided by total cost per tonne

Operating working capital requirement includes working capital requirement as well as other receivables and payables.

Restructuring charges and non-recurring items consists primarily of the cash costs of executing the New Vallourec plan, including severance costs and other facility closure costs.

Return on invested capital (ROIC): defined as GAAP operating income less normalized taxes (assumed at a blended statutory rate), divided by shareholders' equity, non-controlling interests, and all financial debt, lease debt, and derivative liabilities, less any short-term financial assets including cash & equivalents, short-term investments, and short-term derivative assets.

Total cash generation is defined as adjusted free cash flow +/- restructuring charges and non-recurring items and asset disposals & other cash items. It corresponds to net cash used in operating activities +/- gross capital expenditure and asset disposals & other cash items.

Working capital requirement is defined as trade receivables plus inventories minus trade payables (excluding provisions).

Share Information and Financial Calendar

Share Information

Euronext Paris
ISIN code: FR0013506730
Ticker: VK

USA: American Depositary Receipt (ADR)
ISIN code: US92023R4074
Ticker: VLOWY

Investor Relations Contact

Email: daniel.thomson@vallourec.com
Alternate: investor.relations@vallourec.com
www.vallourec.com

Financial Calendar

- **May 13, 2026:** Publication of First Quarter 2026 Results

Upcoming Investor Events

- **March 17, 2026:** Piper Sandler Energy Conference (Las Vegas)
- **March 25, 2026:** Jefferies Mid-Cap Conference (London)
- **March 26, 2026:** BofA Energy, Utilities & Infra Conference (London)
- **May 22, 2026:** Bernstein Euro SMID Conference (Nice)
- **June 4, 2026:** TP ICAP Non-Deal Roadshow (Paris)