



***Vallourec***  
***1 June 2006***

***Annual General Meeting***



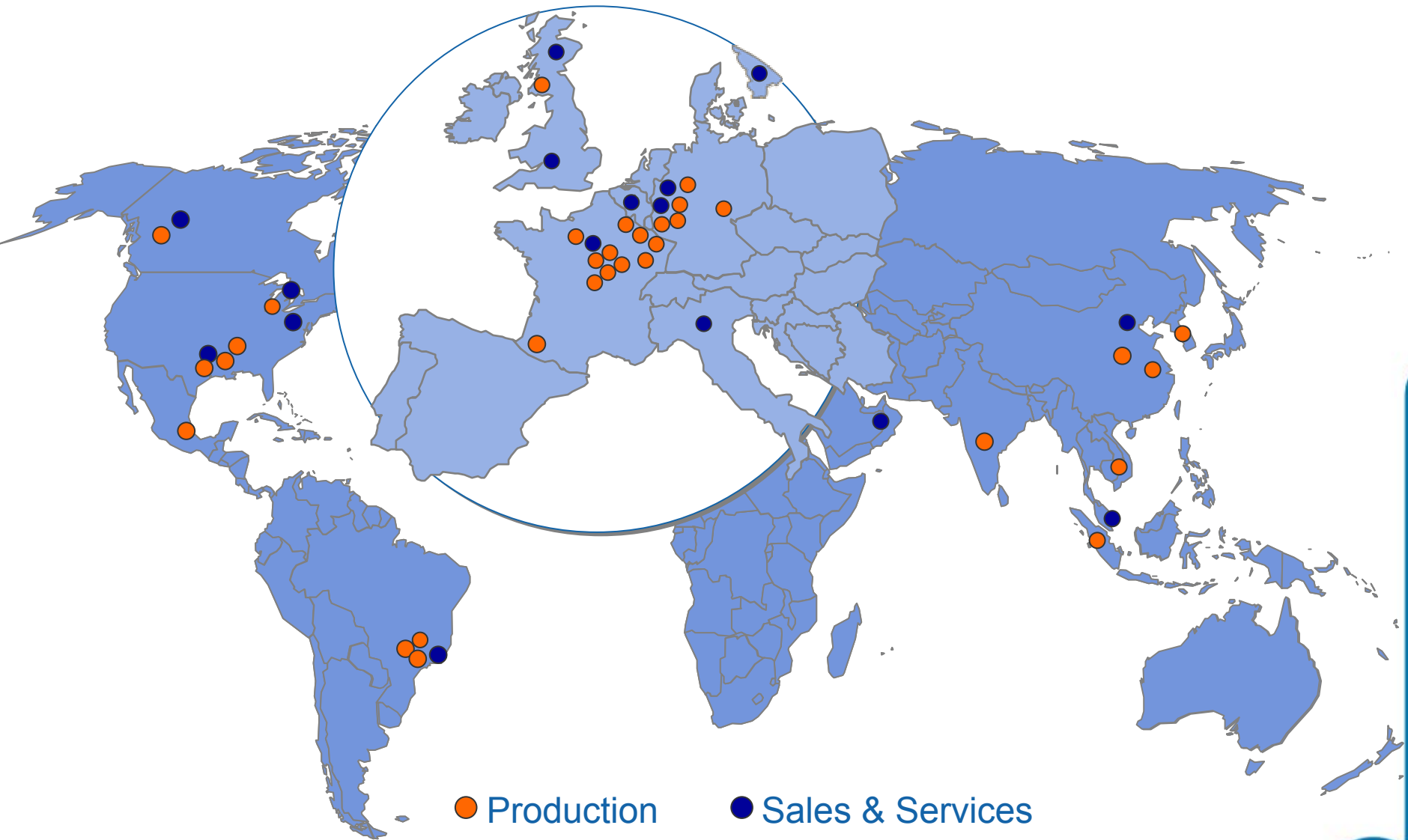
# *The Group*

# Vallourec, a world leader

-  World leader in the production of seamless steel tubes and specific tubular products for industrial applications, particularly for the energy sector (oil & gas, power generation)
  
-  Industrial facilities in four continents:
  - 30 industrial companies organized in 6 divisions by product or by market
  - 45 production units in 10 countries
  - Close to 18,000 people
  
-  Long-standing partnerships have reinforced Vallourec's leadership:
  - A historical partnership with Mannesmannröhren-Werke through V & M TUBES (now 100%-owned)
  - A 30 year technology partnership in the threading of tubes for the oil & gas industry with the Sumitomo group, also a 19.5% partner in V & M STAR
  - An industrial partnership with Timet via Valtimet (majority-owned by Vallourec with a 51% stake)



# A worldwide presence



# Seamless steel tube production

Round billet



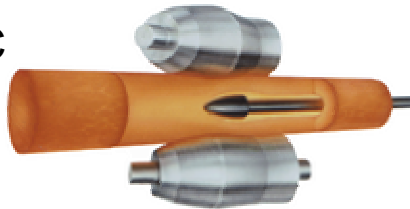
Hot piercing at 1250° C  
without metal loss



Hot rolling



Seamless tube



- **Seamless tubes, highly technical products**
  - Mastering of specific raw materials
  - Very capital intensive
  - Strong added value
  - Demanding uses (temperature, pressure, corrosion, etc.)

- **A wide range of tubular products adapted to different uses:**
  - Length
  - Diameter
  - Thickness
  - Steel grade:
    - carbon steel
    - alloy steel
    - highly alloyed steel



# Steel production capacity: a well-balanced and integrated Group

## Pig iron process

Iron ore  
+ carbon (coke / charcoal)  
+ oxygen

Germany: 1,100,000 t / year

Brazil: 650,000 t / year

(self supply)



58% of internal steel  
production capacity

## Scrap process

Scrap metal  
+ electric power

France: 630,000 t / year

USA: 620,000 t / year



42% of internal steel  
production capacity

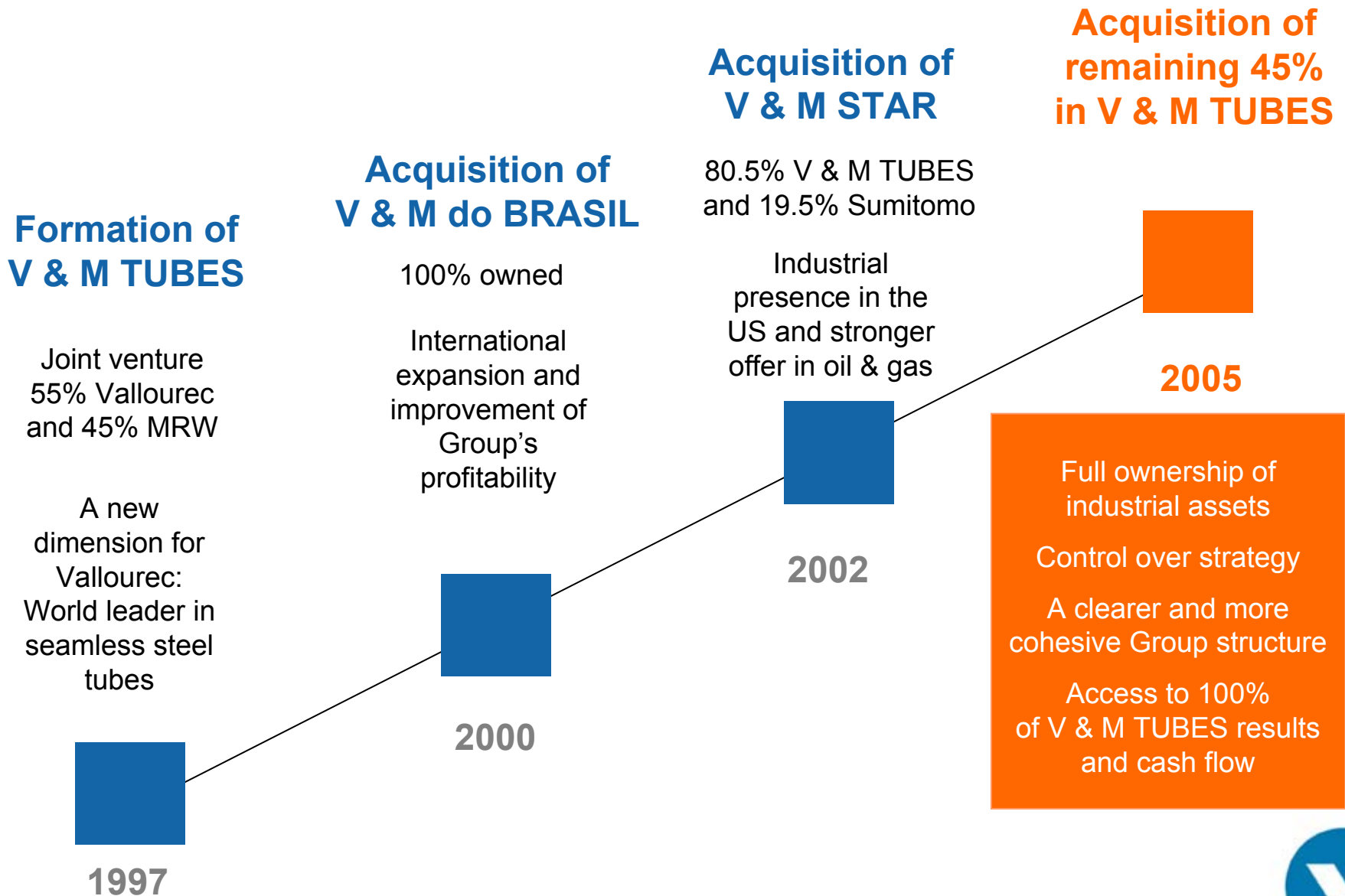
**A 3 million t / year steel production capacity  
and a good balance between the 2 processes**





***A significant change  
in Group profile***

# A successful external growth strategy



# 2000 – 2005 : major changes in profile

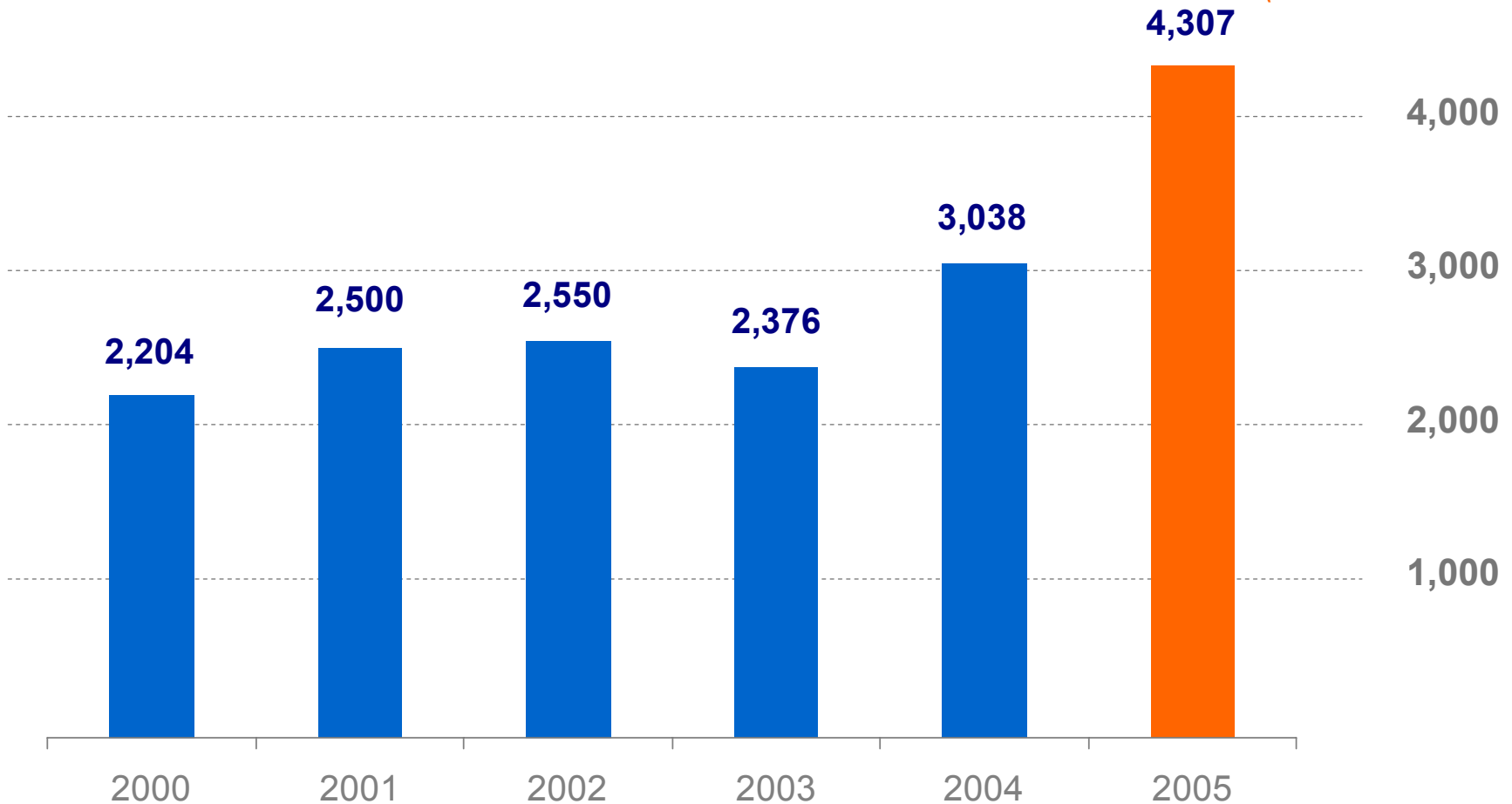
	2000	2005
<i>Stake in V &amp; M TUBES</i>	55%	100%
<i>Part of steel production outside Europe</i>	0%	43%
<i>Sales outside the European Union</i>	42%	61%
<i>Sales in the energy sector *</i>	35%	59%

\* Oil & gas and Power generation



# A strong acceleration of sales growth

*In € million  
(consolidated data)*



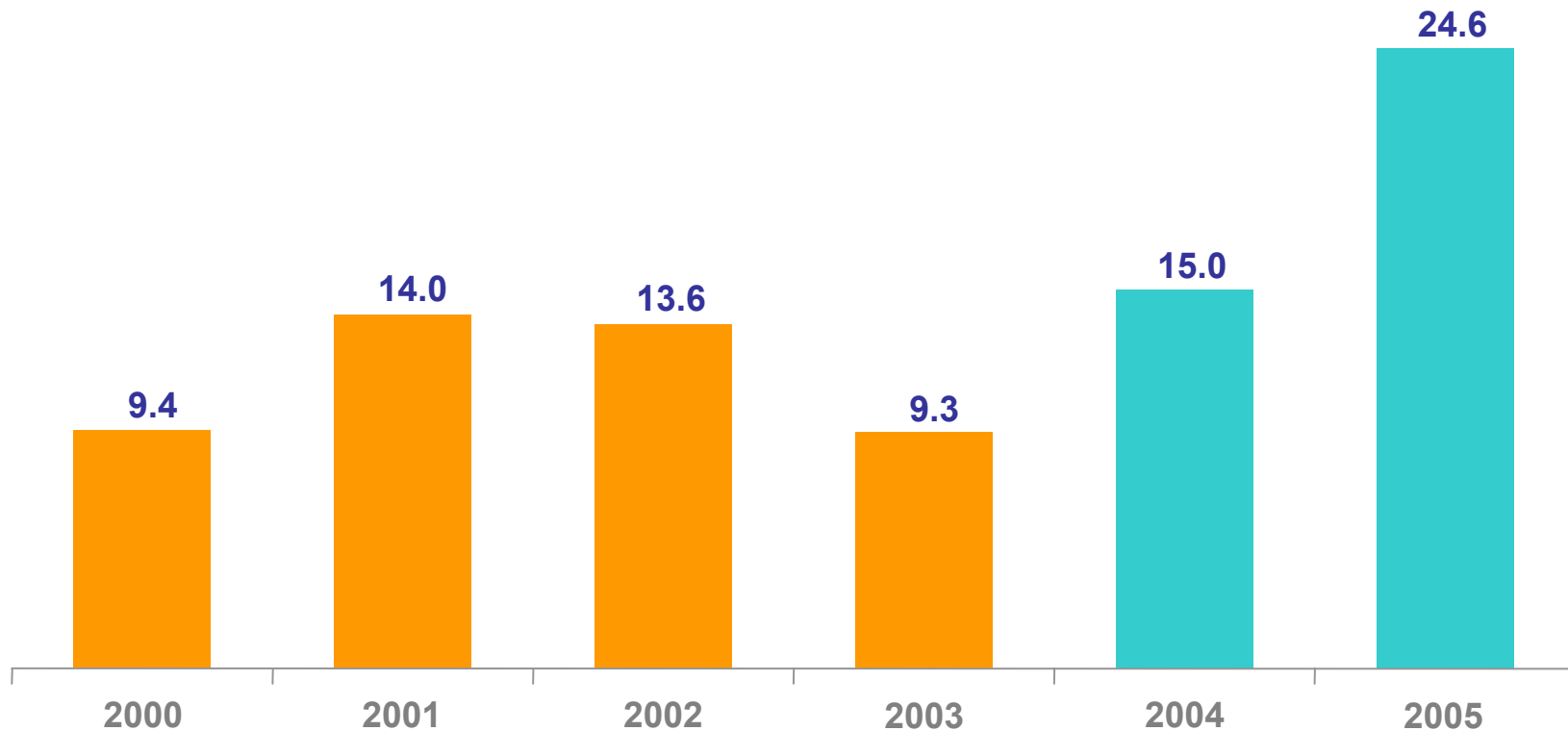
**Record sales level in 2005**



# Profitability reached a record level

In %  
(consolidated data)

## EBITDA as a % of sales



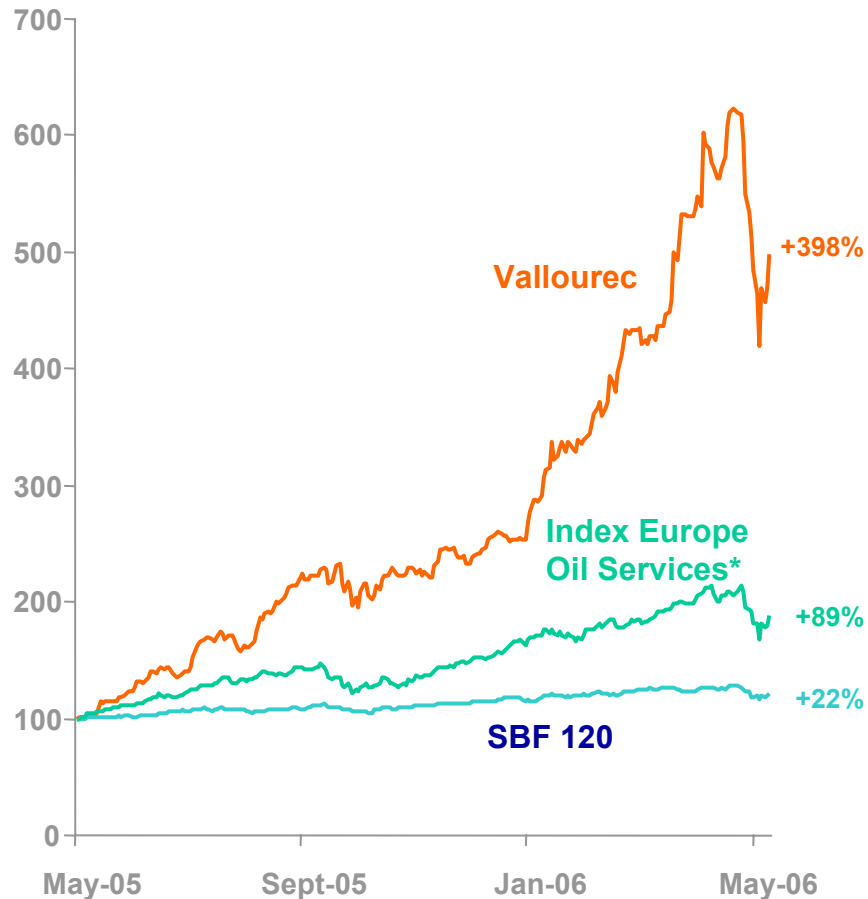
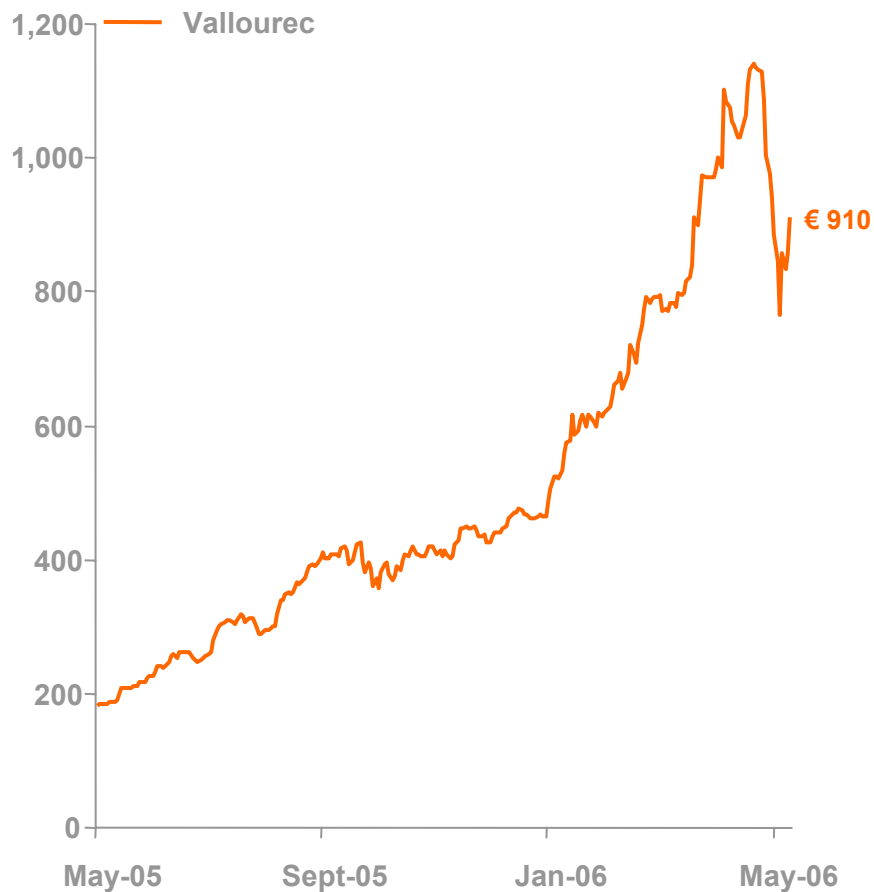
French GAAP (up to 2003)

IFRS in 2004 and 2005



# Vallourec share price evolution

Over the past 12 months



(At 26 May 2006)

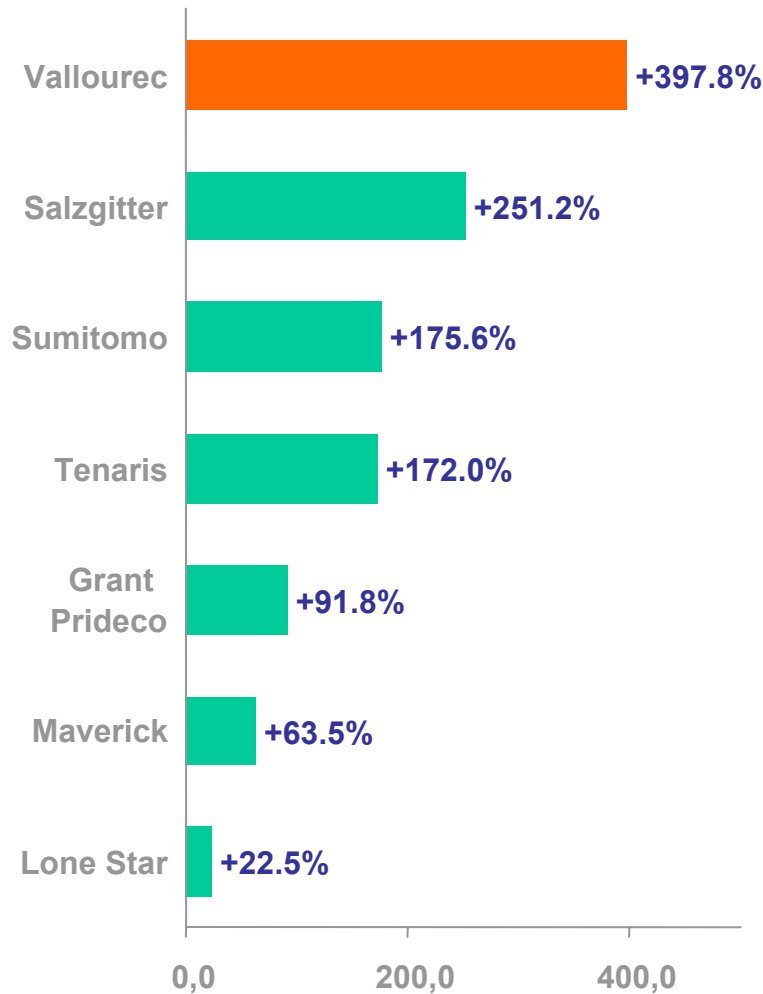
**Very strong absolute and relative increase of Vallourec share**

<sup>1</sup> Index composed of Bourbon, Geophysique, Technip, Saipem, Fugro, SBM Offshore, Aker Kvaerner, Bergesen, Fred Olsen, Ocean Rig, Petroleum Geo Services, Prosafe, Seadrill, Sevan Marine, Sinvest, Acergy, Subsea 7, TGS Nopec, Schoeller-Bleckmann, Petrolexportimport, Transneft, Abbot Group, Expro, Hunting, Petrofac, Sondex and John Wood Group.

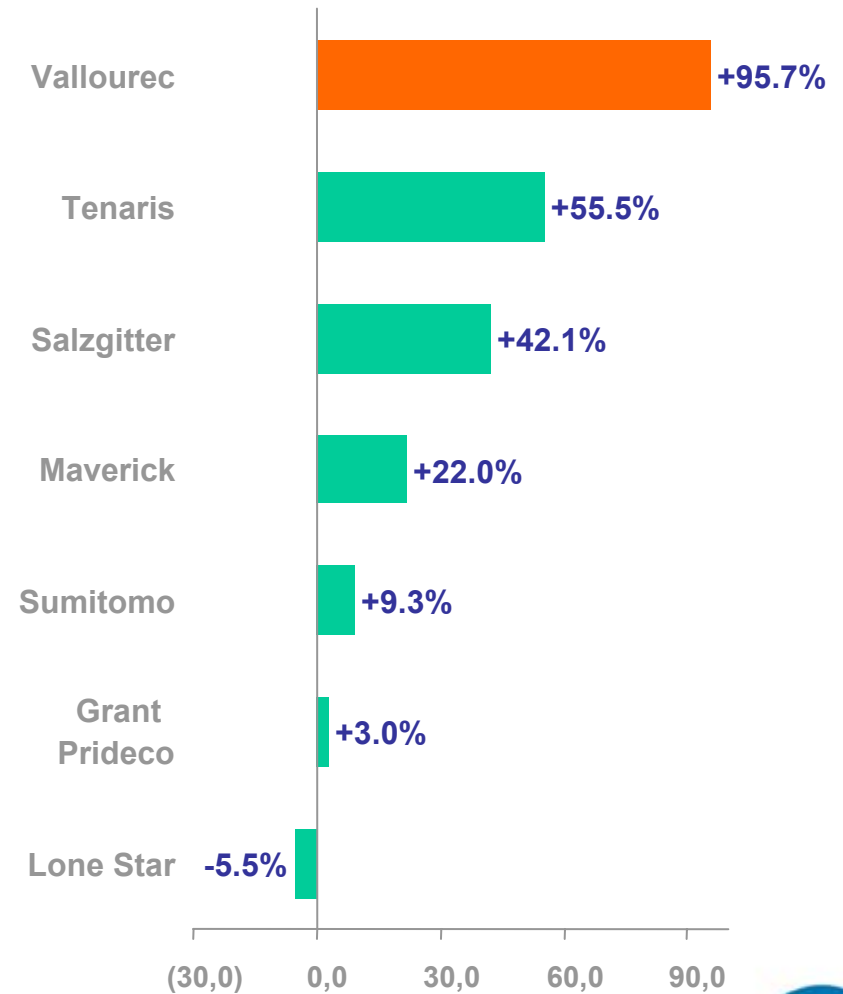


# Vallourec evolution compared to peers

Over the past 12 months



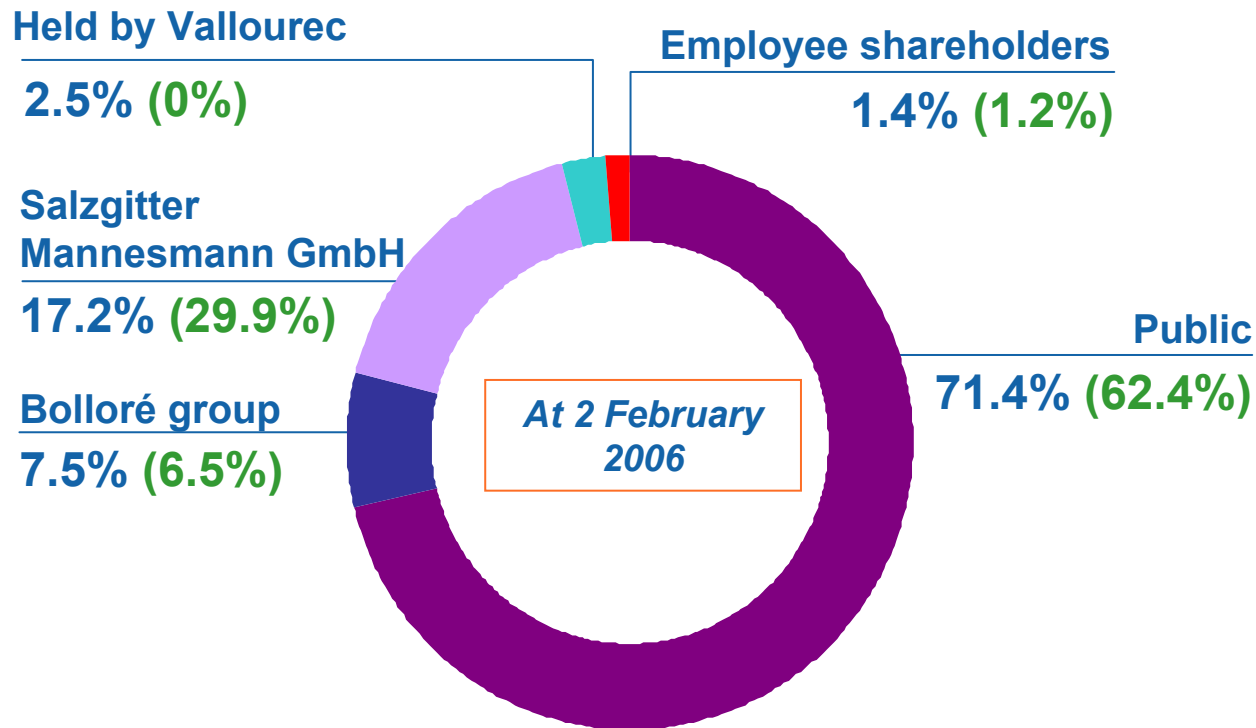
Since 1 January 2006



(at 26 May 2006)



# Shareholder structure



Sources: identifiable bearer shares and registered shares as at 13 January 2006, and Bolloré group's threshold crossing on 2 February 2006

**Number of shares at 31 December 2005: 10,600,332**  
**Voting rights published in BALO on 25 January 2006: 12,162,388**





**2005:**  
*an outstanding year*

# Environment remained extremely favourable

- In 2005, overall demand remained at a particularly high level:
  - Driven mainly by consumption of tubes for the oil & gas industry and tubes for power plants
- Raw material prices tended to stabilize but reflect a mixed picture:
  - Vallourec continues to benefit from its upstream integration (production of its own steel and even its own iron ore and charcoal in Brazil)



## ***Environment remained extremely favourable (cont.)***

- Further increases in selling prices have been pushed through (full impact of 2004 increases and further increases in 2005):
  - Particularly in Brazil and the US
  - Justified by high raw material prices (policy of passing on price increases)
  - Enhanced by a buoyant environment, strong demand and high-quality products offering significant added value
  
- Vallourec's installations continued operating at full capacity:
  - Without a single hitch in production (maximum productivity)
  - By focusing production on products offering higher added value (favourable mix effect)
  - By sharply increasing profitability

**A record EBITDA/sales ratio of 24.6%**



# A very positive momentum in 2005

- January 2005 Disposal of automotive components activities in South America (non-strategic)
- June 2005 Acquisition of full control of V & M TUBES for € 545 million (purchase of 45% stake from Mannesmannröhren-Werke)
- July 2005 € 125 million rights offering
- July 2005 Beginning of the construction of a new plant in China
- July-August 2005 Investment in production capacity in Brazil
- September 2005 Acquisition of OMSCO's assets for USD 120 million
- October 2005 Payment of an interim dividend of € 4 per share

**Implementation of a consistent strategy aimed at making Vallourec a stronger Group with greater visibility**

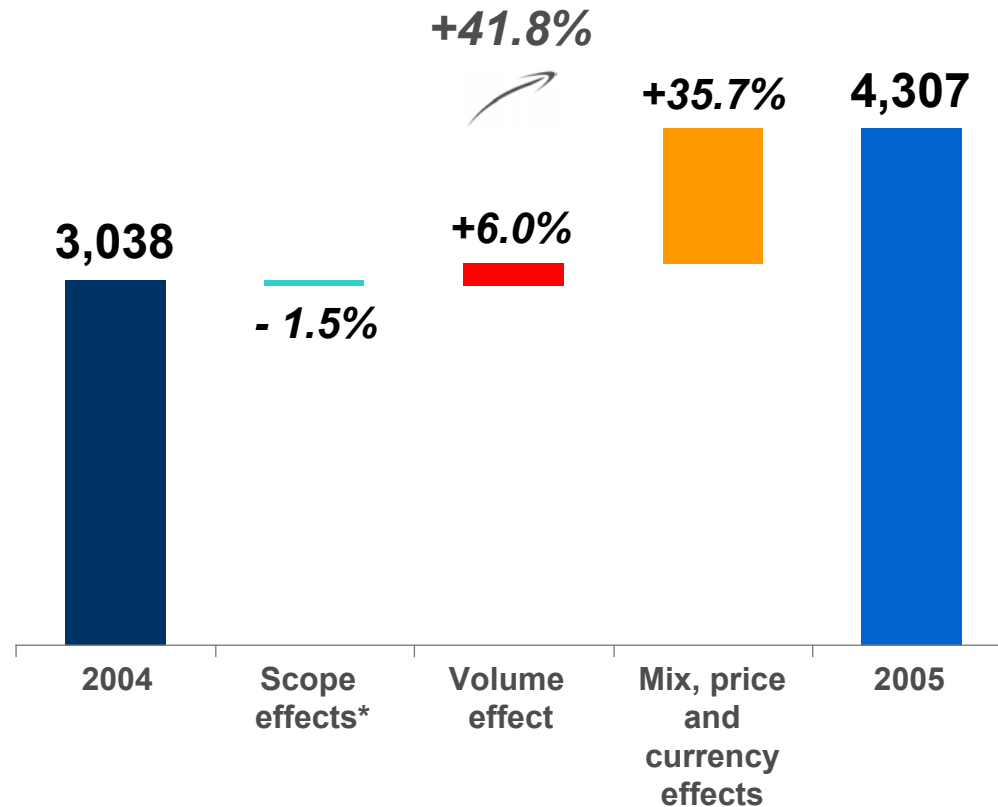




## ***2005 annual results***

# Further selling price increases and improvement in the product mix

In € million  
(consolidated data)



\* Scope effects: - disposal, effective on 1 January 2005, of automotive components activities in Brazil and Argentina (2004 sales = € 71 million);  
- consolidation of OMSCO's assets as of 1 October 2005 (Q4 2005 sales = € 28 million).



# Sharp rise in EBITDA

In € million  
(consolidated data)

	2004		2005		Change
<b>Sales</b>	<b>3,037.8</b>		<b>4,307.4</b>		<b>+41.8%</b>
<b>Other operating revenues</b>	91.1		171.9		<b>+88.7%</b>
		<i>% of sales</i>		<i>% of sales</i>	
<b>Purchases consumed</b>	-1,242.3	<b>40.9%</b>	-1,699.3	<b>39.5%</b>	<b>+36.8%</b>
<b>Taxes and duties</b>	-47.8	<b>1.6%</b>	-53.0	<b>1.2%</b>	<b>+10.9%</b>
<b>Payroll costs</b>	-618.9	<b>20.4%</b>	-716.4	<b>16.6%</b>	<b>+15.8%</b>
<b>Other operating costs</b>	-767.6	<b>25.3%</b>	-948.5	<b>22.0%</b>	<b>+23.6%</b>
<b>Provisions</b>	2.3	<b>-0.1%</b>	-1.5	<b>0.0%</b>	
	<hr/>		<hr/>		
<b>Total</b>	<b>-2,674.3</b>		<b>-3,418.7</b>		<b>+27.8%</b>
<b>EBITDA</b>	<b>454.6</b>		<b>1,060.6</b>		<b>+133.3%</b>



# Sharp rise in net income

In € million  
(consolidated data)

	2004		2005		Change
	% of sales		% of sales		
<b>EBITDA</b>	<b>454.6</b>	<b>15.0%</b>	<b>1 060.6</b>	<b>24.6%</b>	<b>+133.3%</b>
<i>Depreciation/amortization/impairment</i>	-89.4		-99.0		
<i>Disposals/restructuring</i>	-10.0		3.7		
<b>Operating income</b>	<b>355.2</b>	<b>11.7%</b>	<b>965.3</b>	<b>22.4%</b>	<b>+171.8%</b>
<b>Financial income (loss)</b>	<b>-0.9</b>		<b>-26.6</b>		
<i>Income tax</i>	-89.4		-307.5		<b>+244.0%</b>
<i>Net income of equity affiliates</i>	0.3		1.2		
<b>Total net income</b>	<b>265.2</b>	<b>8.7%</b>	<b>632.4</b>	<b>14.7%</b>	<b>+138.5%</b>
<b>Net income, Group share</b>	<b>145.0</b>		<b>473.0 *</b>		<b>+226.2%</b>

\* This figure would have been € 576.7 million if the acquisition of the 45% stake in V & M TUBES had been taken into account over a full year



# Limited increase in net debt despite acquisitions totalling € 650 million

In € million  
(consolidated data)

	2004	2005
<b>Cash flow</b> (excluding financial expenses and taxes)	<b>452.0</b>	<b>1,046.2</b>
Interest paid and received	-4.5	-3.4
Taxes paid	-76.9	-237.6
Change in gross WCR	-105.0	-279.2
Gross capital expenditure	-107.6	-188.6
Financial investments	-2.9	-651.3
Asset disposals	10.6	41.8
Capital increase	--	123.7
Dividends paid	-48.8	-113.6
Other	11.1	2.7
<b>Impact on total net debt</b>	<b>+128.0</b>	<b>-259.3</b>



# A solid balance sheet

In € million  
(consolidated data)

	31/12/04	31/12/05		31/12/04	31/12/05
Fixed assets	894.9	1,156.9	Shareholders' equity	812.9	1,391.0
Inventories and W-I-P	593.5	861.2	Minority interests	499.7	112.1
Trade receivables	639.9	906.2	Equity capital	1,312.6	1,503.1
Financial instruments		1.8	Provisions	307.7	334.6
Other current assets	137.2	116.9	Bank debt	430.4	746.0
Cash	485.0	541.3	Financial instruments		102.3
			Trade payables	402.7	496.6
			Other current liabilities	297.1	401.7
	<u>2,750.5</u>	<u>3,584.3</u>		<u>2,750.5</u>	<u>3,584.3</u>

	31/12/04	31/12/05
Net debt	-€ 54.6 m	€ 204.7 m
Gearing ratio	-4.2%	13.6%



# Parent company: Summary income statement

In € million

	Financial year 2004	Financial year 2005
Operating revenues	+2.5	+1.9
Operating costs	-10.4	-10.6
Operating loss	-7.9	-8.7
Net financial income	+32.0	+12.2
Net exceptional income	+0.2	+0.6
Income tax	+5.8	+10.0
Net income	+30.1	+14.1



# Parent company: Summary balance sheets

In € million

	31/12/04	31/12/05		31/12/04	31/12/05
Tangible fixed assets	0.2	0.2	Shareholders' equity	555.1	621.5
Securities	503.7	1,057.4	Provisions	0.3	0.3
Loans and other	53.8	35.4	Bank debt	150.6	462.4
	<u>557.7</u>	<u>1,093.0</u>	Trade payable	3.1	2.1
Trade and other receivables	1.1	6.4	Credit-debit balance	21.6	19.6
Cash and cash equivalents	171.9	6.5	Unrealized losses on foreign exchanges	-	0.4
Unrealized losses on foreign exchange	-	0.4		<u>730.7</u>	<u>1,106.3</u>
	<u>730.7</u>	<u>1,106.3</u>			

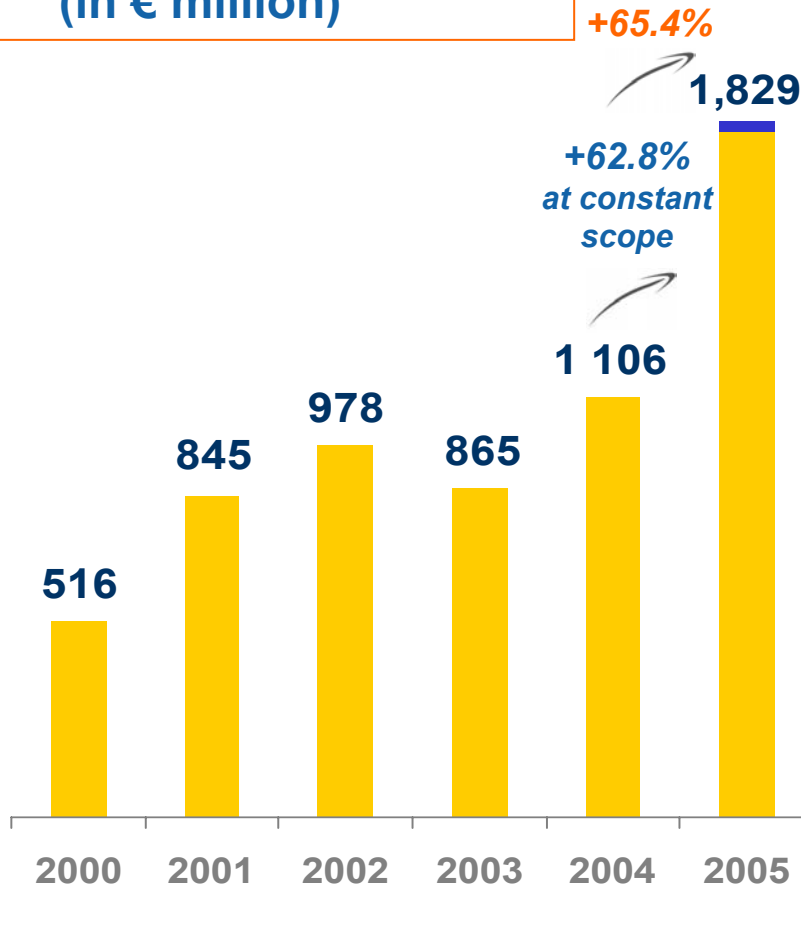




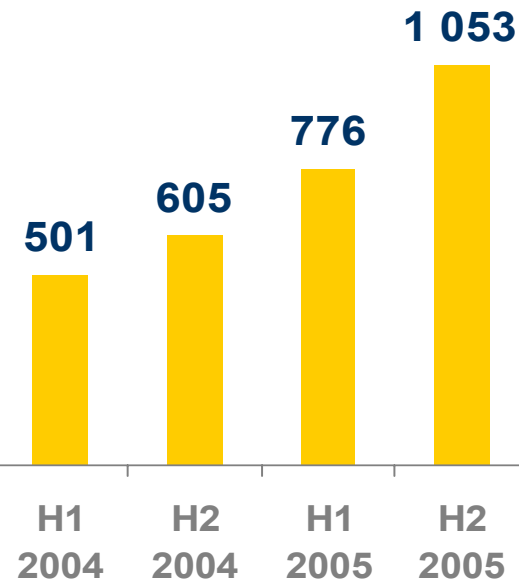
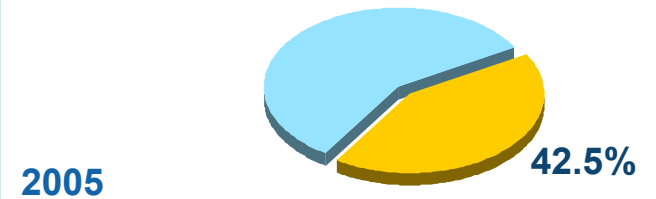
- ***Review of Vallourec's activity by market***

# Oil & gas

Vallourec's sales in the sector  
(in € million)



Oil & gas sales / total sales

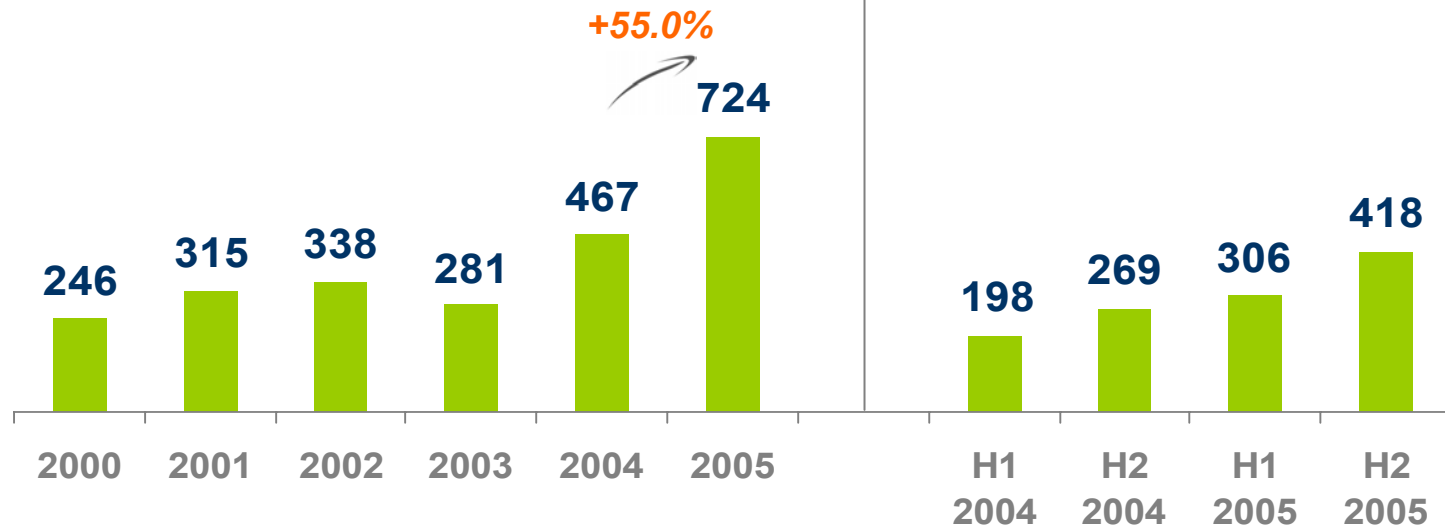


**Fundamentals are positive and demand is growing for Vallourec's high value-added products**

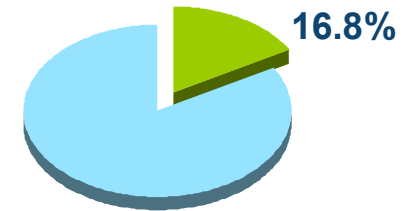


# Power generation

Vallourec's sales in the sector  
(in € million)



Power gen. sales / total sales



2005

**Demand remains very strong in China and Asia while gradually strengthening in Europe**



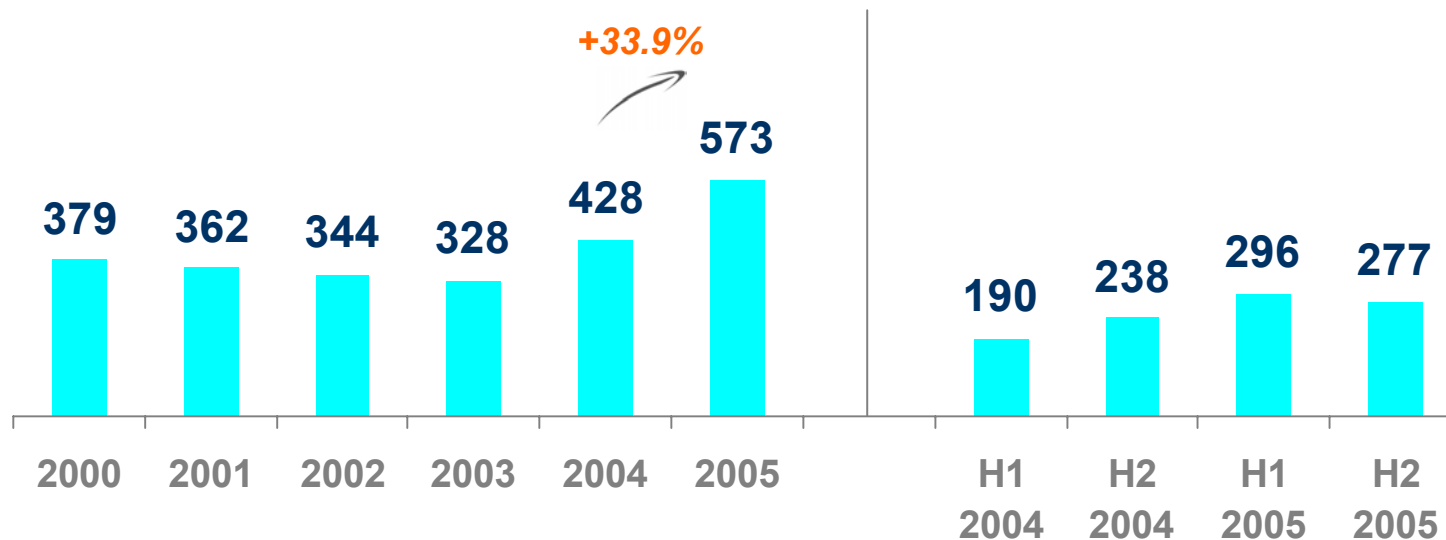
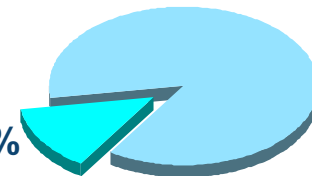
# Mechanical engineering

Vallourec's sales in the sector  
(in € million)

Mechanical eng. sales / tot. sales

2005

13.3%



**Consolidation of demand and prices at satisfactory levels**

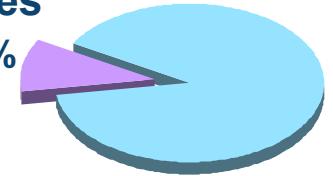


# Chemicals and petrochemicals

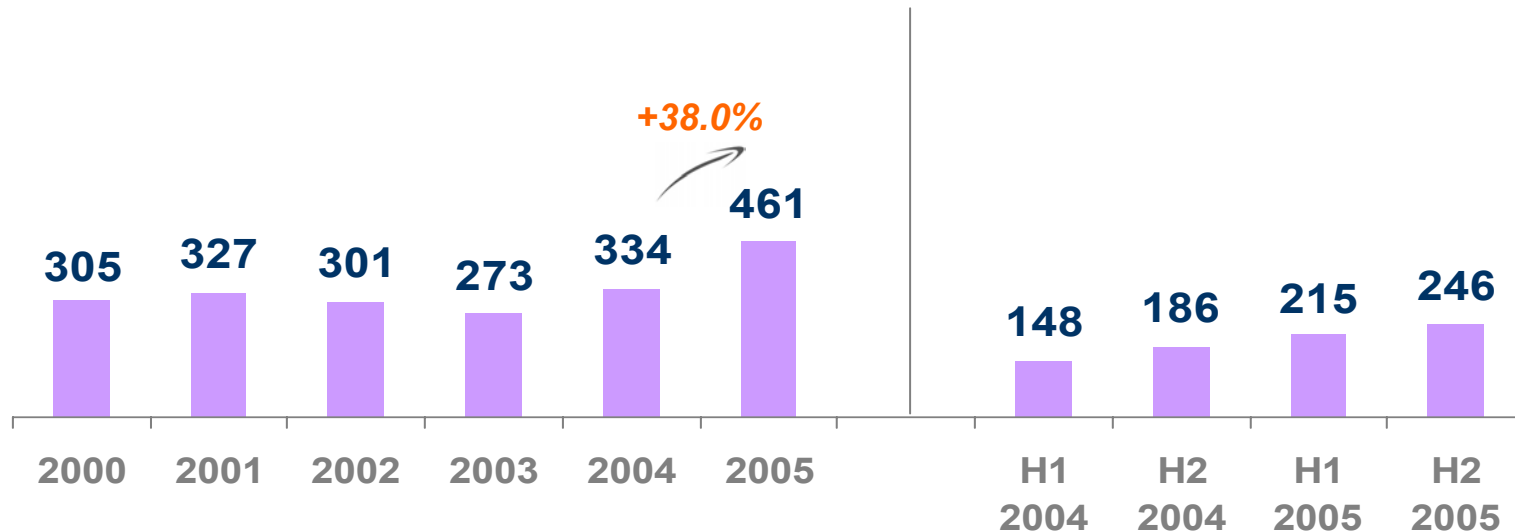
Vallourec's sales in the sector  
(in € million)

Chemicals-petrochemicals  
sales / total sales

10.7%



2005

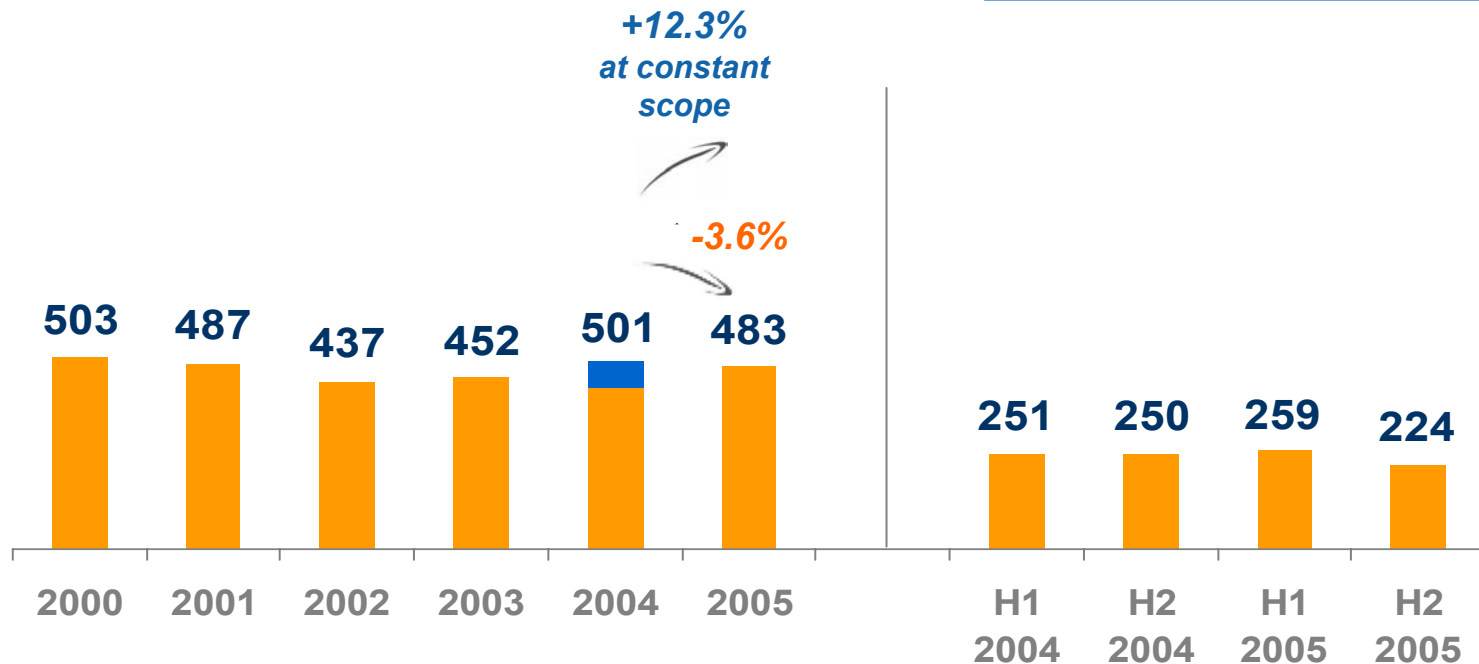


**Demand remains positive with the level of major projects increasing; prices are stabilizing**



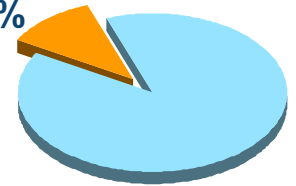
# Automotive industry

Vallourec's sales in the sector  
(in € million)



Automotive sales / total sales

11.2%



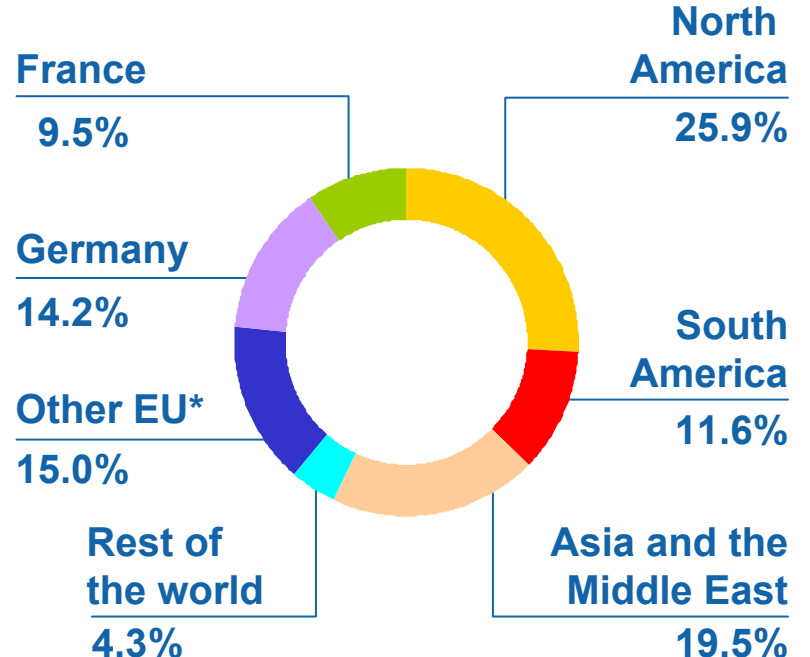
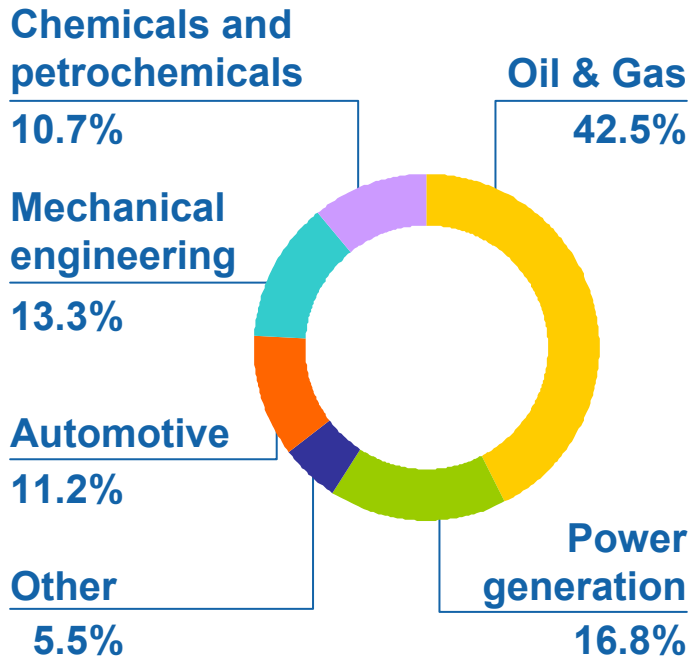
2005

In 2005, after a good first half,  
demand has fallen slightly



# Breakdown of consolidated sales

Sales in 2005 = € 4,307 m



\* Enlarged EU of 25 countries

**Total Energy**  
 € 2,553 m **59.3%**

**Total non-EU\***  
 € 2,637 m **61.3%**

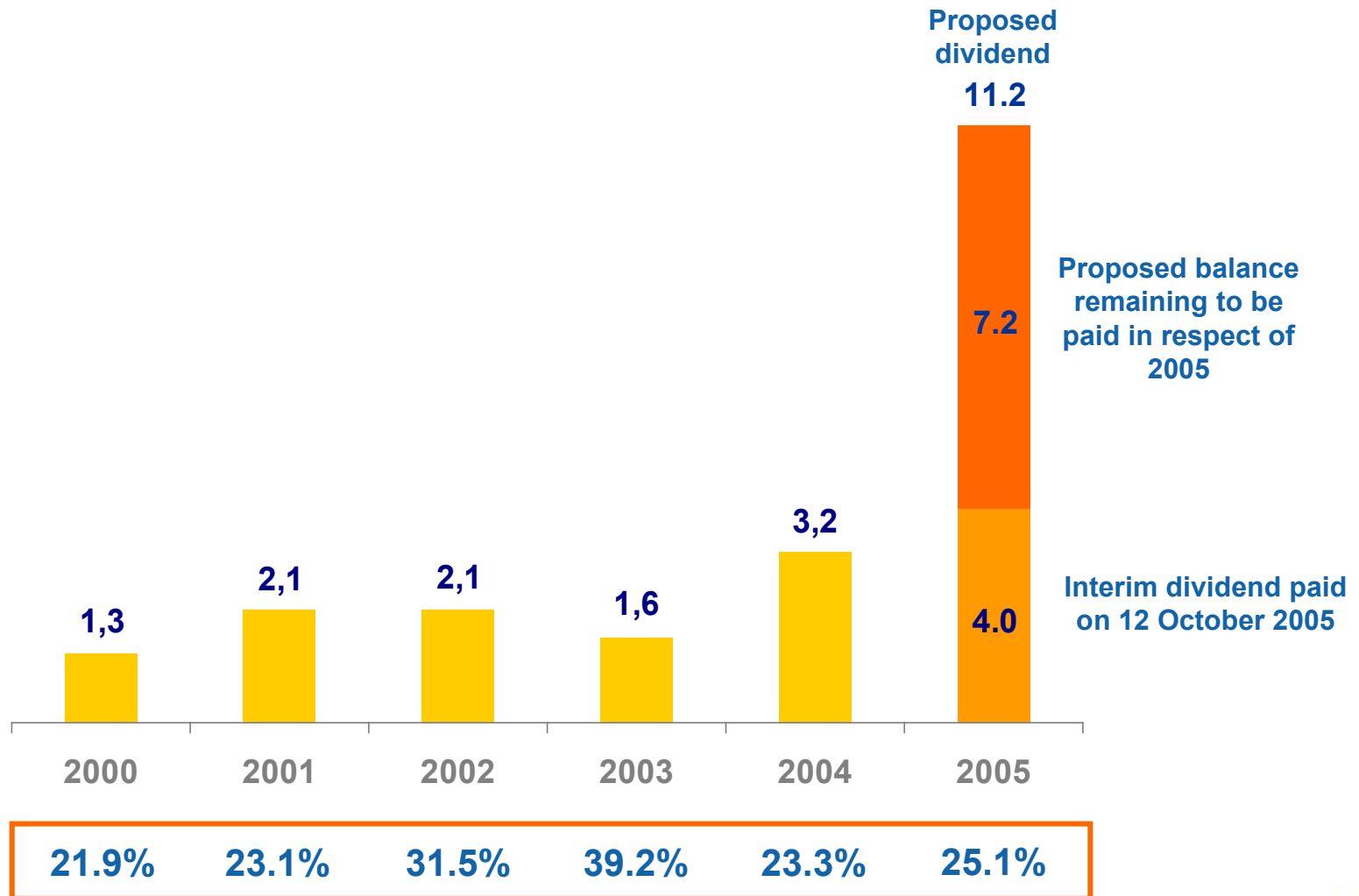




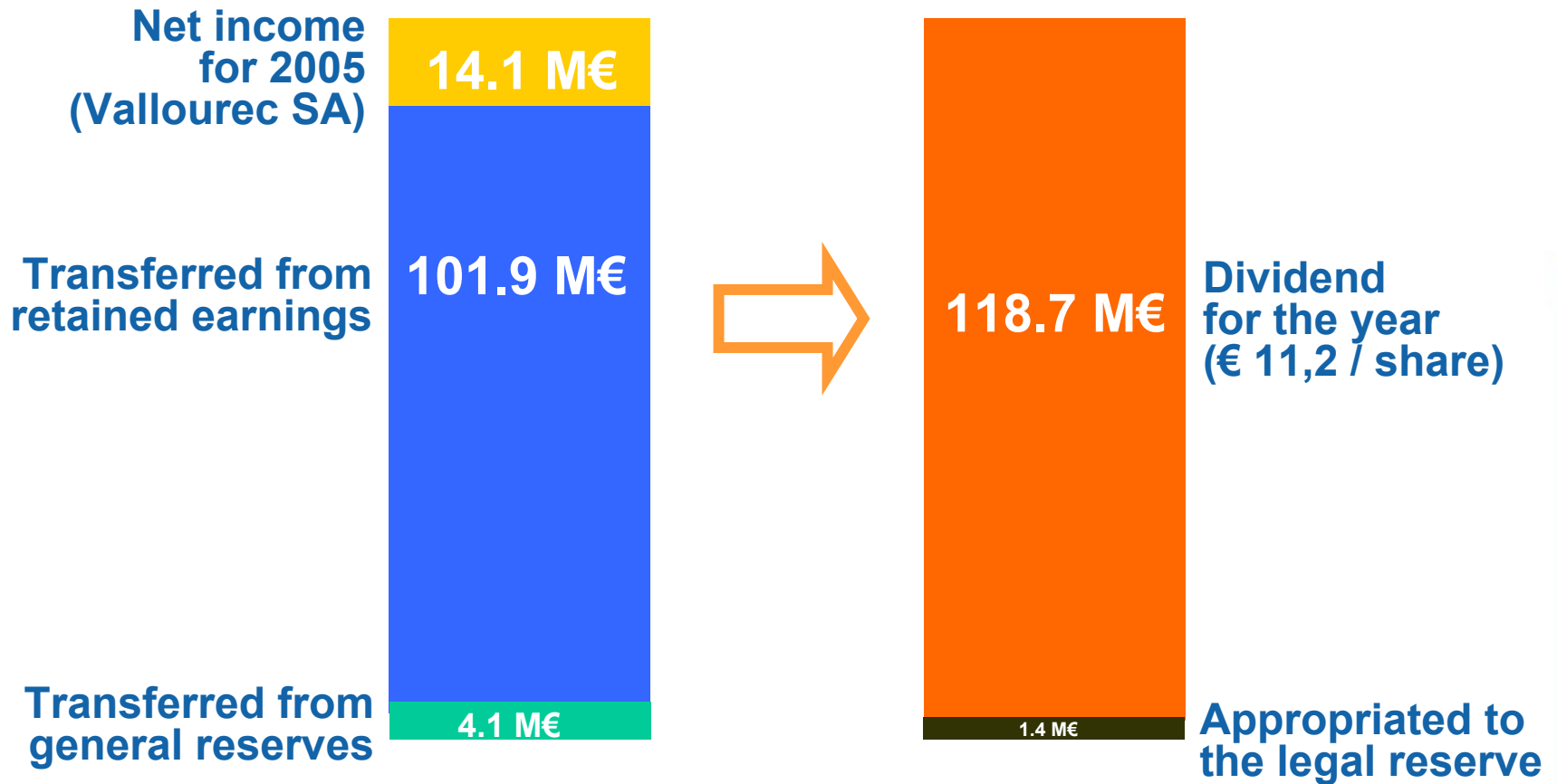
# *Dividends*

# Substantial increase in proposed dividend

*In euros per share*



# Proposed allocation of net income



## ■ ***Proposition of division by 5 of the nominal value of the share***

- Attribution of 5 new Vallourec shares with a nominal value of € 4 per share for each former share with a nominal value of € 20 per share
- Effect on 18 July 2006





## ***Conclusion and outlook***

# Positive momentum continues in 2006

- March 2006: acquisition of SMFI for € 40 million
  - Perfect fit with OMSCO
  - Strengthening of Vallourec's position as the world's number two player in the drilling sector
- March 2006: disposal of Spécitubes
  - The only subsidiary in the Vallourec Group operating in the aerospace sector
- April 2006: acquisition of 75% of CST Ltd
  - Establishment of a presence in India (tubes for power plant condensers and feedwater-heaters)

**Vallourec reinforces its positions in strategic businesses**

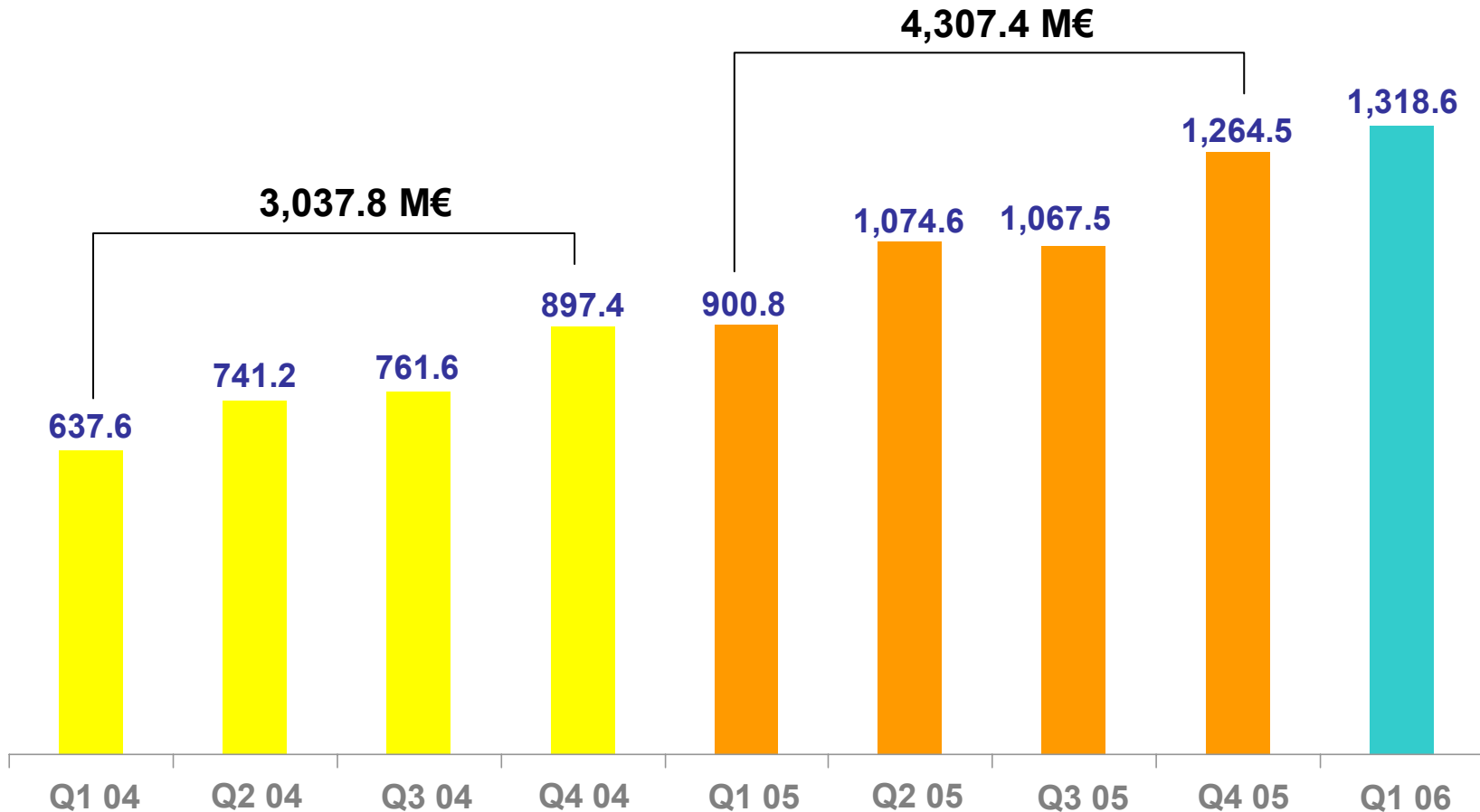


# Our priorities for 2006

- Further optimize the operation of our existing equipment at full capacity
- Continue to invest on high value-added products:
  - Increasing the capital expenditure budget by around 50% in 2006 to reach approximately € 300 million
  - Increasing heat treatment capacity by 15%
- Seize new opportunities for external growth, thereby continuing to strengthen our position as world leader
- Increase our technological lead by maintaining our R&D efforts



# A very good sales level in Q1 2006



Quarterly consolidated sales figures  
(in € million)



# Outlook

## First half 2006:

- As compared with the first half of 2005 (€ 1,975 m), sales for the first half of 2006 should continue to grow at a rate close to the annual growth rate achieved in 2005
- The EBITDA/sales ratio for the first half of 2006 is expected to be slightly higher than the one achieved for the 2<sup>nd</sup> half of 2005 (26.2%)

## Full year 2006:

- For the second half, demand looks set to remain strong and sales are expected to maintain the high level to be achieved in the first half of 2006
- For the first time, Vallourec will benefit from the effect of the purchase of the 45% stake in V & M TUBES over a full year

**Vallourec is well placed  
to keep strengthening its position as world leader**



# ■ *Top-of-the-cycle phase continues*

- Fundamentals remain very positive:
  - Increases in oil companies' exploration and production expenses
  - Growing requirements for power generation and for equipment replacement
  
- Main risks identified by Vallourec at some time in the future:
  - Possible decrease of the dollar
    - => But differed impact and limited consequences thanks to potential new selling prices increases
  - New increases in world tube production capacity
    - => Currently well absorbed by a growing demand

